Comhairle Contae Chill Dara
Kildare County Council





Annual Report 2025







kildarecoco.ie



Cover Images:

National Heritage Week talk at Castledermot with Dr. Sharo

Machinery Yard - Winter Maintenance

Lattin Place

Shackleton

Official Opening of Royal Canal Greenway

Spirit of Brigid

Inside Cover Images:

Artist Eoin McKeown & Layla Attride

Wonderful Barn, Leixlip

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INTRODUCTION

Leading the way towards a sustainable and inclusive future

Our Annual Report 2025 highlights the work of Kildare County Council and the services we deliver for our communities.



Carton House, Carton Demesne, Maynooth

Our Vision & Mission Statement

Our Vision

Creating a sustainable future while improving quality of life for all the people of Kildare.

Mission Statement

Leading the way towards a sustainable and inclusive future by enhancing quality of life for all people. We strive to deliver efficient and innovative infrastructure and services, foster balanced growth, and build a connected and vibrant community through collaborative partnerships and community engagement. At the heart of everything we do is a commitment to benefiting all the people of Kildare.

Joint Foreword





A message from Sonya Kavanagh, Chief Executive, Kildare County Council & Councillor Carmel Kelly, Cathaoirleach of the County of Kildare

The year 2025 marked a significant period of progress and delivery for Kildare County Council, as we continued to implement the objectives of the Corporate Plan 2025–2029, while responding to the evolving needs of a dynamic and growing county.

Kildare remains one of the fastest growing counties in Ireland and, during 2025, the Council maintained a strong focus on housing delivery, sustainable infrastructure, climate action, economic development and community wellbeing. Substantial investment was directed towards social and affordable housing, estate regeneration and energy efficiency initiatives, reflecting both national policy priorities and local need.

A defining feature of 2025 was the continued leadership shown by Kildare County Council in climate action. The implementation of the Climate Action Plan 2024–2029 gathered momentum, with the Maynooth Decarbonising Zone progressing as a national exemplar for innovation and community led climate solutions. Key milestones included the opening of the DemoHouse in Maynooth, recognition of the Grass 2 Gas Dashboard at national digital awards, and the achievement of ISO 50001 Energy Management Certification, demonstrating the Council's commitment to climate resilience, circular economy principles and measurable emissions reduction.

Across towns and villages, urban and rural regeneration remained a core priority. Public realm and placemaking projects delivered through Town Centre First, regeneration funds and local property tax investment supported the revitalisation of town centres and strengthened local identity. A landmark achievement was the opening of The Shackleton Experience in Athy, a flagship cultural and tourism project which has positioned the town as an international destination while supporting wider regeneration, including the transformation of Emily Square. Regeneration activity also progressed in towns such as Castledermot, Naas and Maynooth, alongside continued conservation works at key heritage sites including the Wonderful Barn.

Investment in culture, heritage, tourism and events played an important role in enhancing the county's social and economic vibrancy. The Brigid 2025: Spirit of Kildare Festival was delivered as a major cultural highlight, supporting 31 community and creative groups and featuring nationally and internationally recognised artists, large scale public art and strong community participation across the county. Other significant initiatives included Local Enterprise Week, Taste of Kildare, Heritage Week programmes and a wide range of arts, library and cultural activities delivered through the Council's venues and partnerships.

Community development, inclusion and wellbeing continued to underpin the Council's work throughout 2025. Sustained support was provided through libraries, arts and sports partnerships, age friendly and disability inclusion initiatives, integration supports, SICAP, LEADER and community grant schemes. The establishment of Kildare's first Hygiene Hub, the launch of the Kildare Child Poverty Initiative, and the delivery of healthy communities and wellbeing programmes reflected a strong focus on social inclusion and early intervention. Collaboration with statutory and voluntary partners further strengthened supports for children, older people, new communities and individuals experiencing disadvantage.

Kildare County Council also progressed organisational development, digital transformation and innovation during the year. Improvements to governance, service design and customer engagement were supported by investments in digital systems, cybersecurity, process improvement and staff expertise. Innovation initiatives such as GeoCollect, internal design thinking programmes and the establishment of an Innovation Portal enhanced service efficiency and transparency across Directorates.

The Council's role in community safety and emergency response was further strengthened in 2025. The new Maynooth Fire Station became operational, enhancing emergency response capacity, while Kildare Fire Service recorded its busiest year on record. The formal establishment of the Kildare Local Community Safety Partnership marked an important step in coordinated multi agency approaches to community safety across the county.

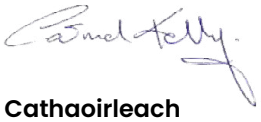
Investing in people, places and opportunities across County Kildare.

The achievements of 2025 were delivered through strong partnership between Elected Members, staff, communities and stakeholders. Local democracy remains central to the Council's work, and the leadership provided by Councillors in shaping policy direction and representing community interests continues to be of critical importance.

As we reflect on the year, we recognise both the progress made and the challenges ahead. Guided by the Corporate Plan 2025–2029, Kildare County Council remains committed to delivering high quality services, protecting our environment, supporting inclusive and sustainable growth, and improving quality of life for all who live and work in County Kildare.



Chief Executive
Sonya Kavanagh



Cathaoirleach
Cllr Carmel Kelly

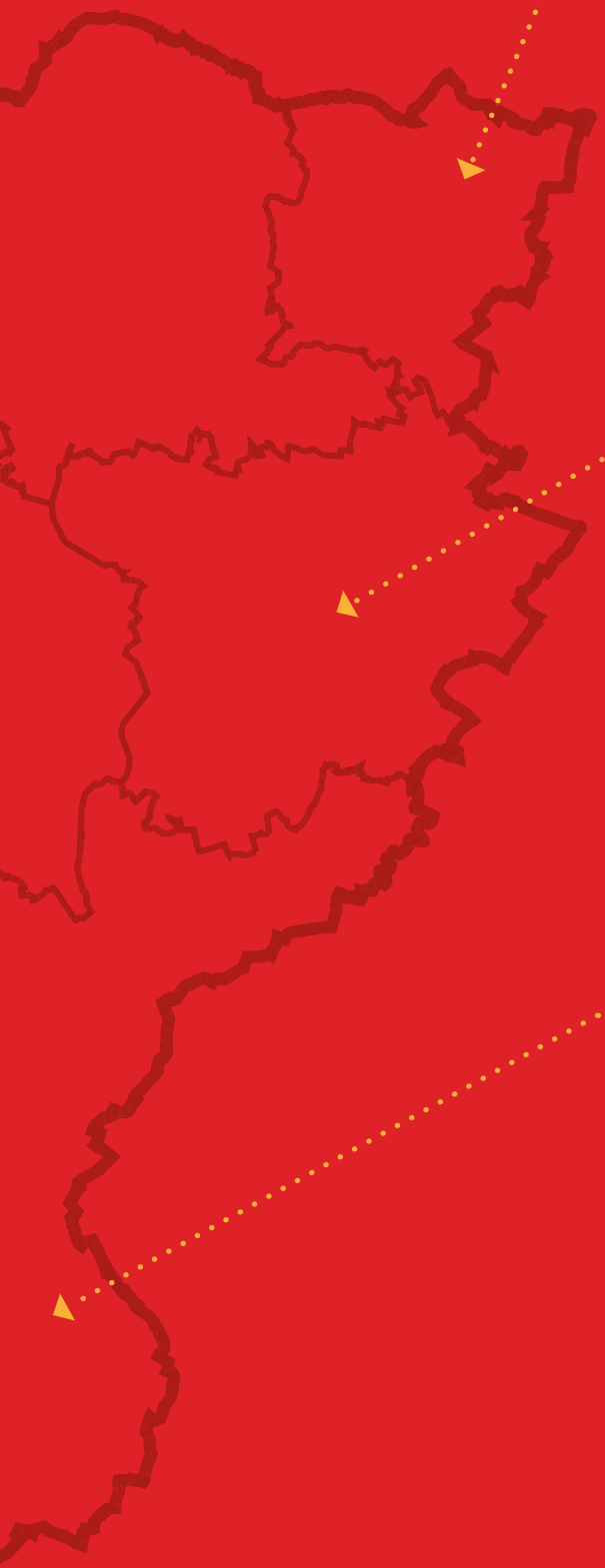
Elected Members

Clane Maynooth Municipal District

Cllr. William Durkan	FG
Cllr. Tim Durkan	FG
Cllr. Angela Feeney	LAB
Cllr. Daragh Fitzpatrick	FF
Cllr. Pádraig McEvoy	Non Party
Cllr. Peter Melrose	SD
Cllr. Paula Mulroe	SD
Cllr. Donna Phelan	FF
Cllr. Paul Ward	FF
Cllr. Brendan Wyse	FG

Kildare Newbridge Municipal District

Cllr. Pat Balfe	Non Party
Cllr. Noel Connolly	SF
Cllr. Suzanne Doyle	FF
Cllr. Kevin Duffy	FG
Cllr. Noel Heavey	FF
Cllr. Tom Mc Donnell	Non Party
Cllr. Brian O'Loughlin	FF
Cllr. Peggy O'Dwyer	FG
Cllr. Tracey O'Dwyer	FG
Cllr. Chris Pender	SD
Cllr. Robert Power	FF



Celbridge Leixlip Municipal District

Cllr. Paul Brooks	FG
Cllr. Bernard Caldwell	FF
Cllr. Rupert Heather	LAB
Cllr. Nuala Killeen	SD
Cllr. Claire O'Rourke	SD
Cllr. Lumi Panaite Fahey	FG*
Cllr. Declan Ryan	FG**
Cllr. David Trost	FF

Naas Municipal District

Cllr. Anne Breen	LAB
Cllr. Fintan Brett	FG
Cllr. Bill Clear	II
Cllr. Ger Dunne	II
Cllr. Carmel Kelly	FF
Cllr. Seamie Moore	Non Party
Cllr. Evie Sammon	FG

Athy Municipal District

Cllr. Veralouise Behan	FF
Cllr. Aoife Breslin	LAB
Cllr. Brian Dooley	FF
Cllr. Ivan Keatley	FG
Cllr. Mark Leigh	LAB

*Until October 2025
** Co-opted November 2025

Local Property Tax

Overview of 2025

Over €5.085m in Local Property Tax funding was allocated in 2025 to the 5 Municipal Districts in Kildare, contributing to the development and delivery of hundreds of community projects, environmental initiatives, county maintenance as well as creative and cultural programmes.

Local Property Tax is an annual tax on residential properties, based on their market value and the allocation of this funding on an annual basis by Kildare County Council contributes to the quality of life and infrastructure of the citizens of Kildare across the 5 Municipal District Areas of the county.

Initiatives Supported through LPT

Local Property Tax in 2025 significantly supported the following:

Supporting Communities

- Brigid Festival 2025
- Community Innovation Fund
- Youth & Community Initiatives
- Christmas Lights
- Sporting Activities
- Shop Front Grants
- Kildare Sports Partnership
- Community & Residents Association Grants
- St. Patrick's Day Festivals
- Amenity Land, Parks.
- Street Fest
- Halloween Events
- Alarms & Doorbell Alarms
- Christmas Markets
- Youth Theatre
- Choirs
- Men & Women's Sheds
- Youth Activities
- Music Generation
- Readers Day
- Wonderful Barn, Celbridge
- Playgrounds
- Potato Market, Naas
- Monuments Programme
- Corbally Canal Feasibility Study
- Water Based Hub
- Drama Festivals
- Heads Up
- Manley Hopkins Festival
- June Fest
- Coiste Gaeilge Irish Language Initiatives
- Supporting Culture & the Arts
- Twinning

- Inclusivity Festival
- Senior Citizens Groups
- Swimming Pools
- Kildare Orchestra
- Musical Societies
- Changing Places

Protecting Our Environment

- Tidy Town Funding
- Climate Action Innovation Fund
- Glyphosate Reduction Measures
- Tree Planting
- Tree Pruning
- Feasibility Studies, Greenways and Heritage Routes
- Quiet Streets
- Active Travel
- Walkways
- Wildlife Rescue
- Cycleways
- Seed Programmes
- Heritage Projects
- Biodiversity Gardens
- Sponsored Litter Bins
- Christmas Tree Recycling

County Maintenance

- Upgrade and repair of footpaths
- Local Roads Maintenance
- Public Lighting
- Public Realm Initiatives
- Taking in charge of estates
- Maintenance of Graveyards
- Traffic Calming
- Street Cleaning
- Signage
- Playgrounds
- Residents Association Grants, Private & Public Estates
- Accessibility

2025 Investment in our Communities

Upgrade & Repair of Footpaths	€2.56m
Public Lighting	€100,000
Tidy Towns	€201,500
Parks & Recreation, tree planting/pruning, glyphosate reduction	€785,000
Community Grants, Festivals, Brigid 1500, Christmas Lights, Residents Association	€1.51m
Library, Capital Projects & Arts	€398,000

DIRECTORATE 01

Climate, Community, Environment & Water

We are committed to building a more sustainable, resilient and inclusive County Kildare for current and future generations.

01



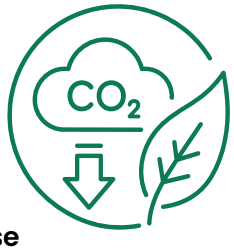
CLIMATE, COMMUNITY, ENVIRONMENT & WATER

Climate Action

In 2025, Kildare County Council's Climate Action Office continued to address climate change and reduce greenhouse gas emissions, with a focus on implementing the actions set out in the Kildare County Council Climate Action Plan (2024–2029).

This plan provides the framework for supporting Kildare County Council in achieving the national target of a 51% reduction in greenhouse gas emissions by 2030, while embedding climate action across Council operations and service delivery.

51%



Target reduction in greenhouse gas emissions by 2030.



OPPOSITE: River Liffey, Celbridge

RIGHT: Grain Fields, Co Kildare

Overview of 2025


DemoHouse

DemoHouse

DemoHouse is a flagship demonstration project that opened in March 2025, designed to showcase best practice in sustainable housing, energy efficiency and climate responsive design. A case study was subsequently developed using 2025 operational data, with technical appendices incorporating background information from sources such as Maynooth University, 2EVA and the Energy Assessment Report.

Energy Performance Contract (EPC) – process commenced

The Energy Performance Contract (EPC) commenced through Competitive Dialogue Procedure. It is a long term, performance guaranteed retrofit programme for Kildare County Council buildings, using a specialist contractor to design, install, maintain, and guarantee energy savings over time. Post contract signing the design phase will commence in Q2 2026 and the Works Phase to be carried out between Q2 2026 – Q2 2027. An 8-year Service and Maintenance Phase (on the implemented measures) will commence when works are completed.

Energy Performance Contract Projected Savings:

	Elec Savings (kWh)	Gas/Fuel Savings (kWh)	Indirect Emissions Savings (tCO_2)	Direct Emissions Savings (tCO_2)
Áras Chill Dara	185,007	588,478	18	120
Athy Leisure Centre	-270,266	898,483	-26	184
Naas Leisure Centre	-311,473	954,445	-30	195

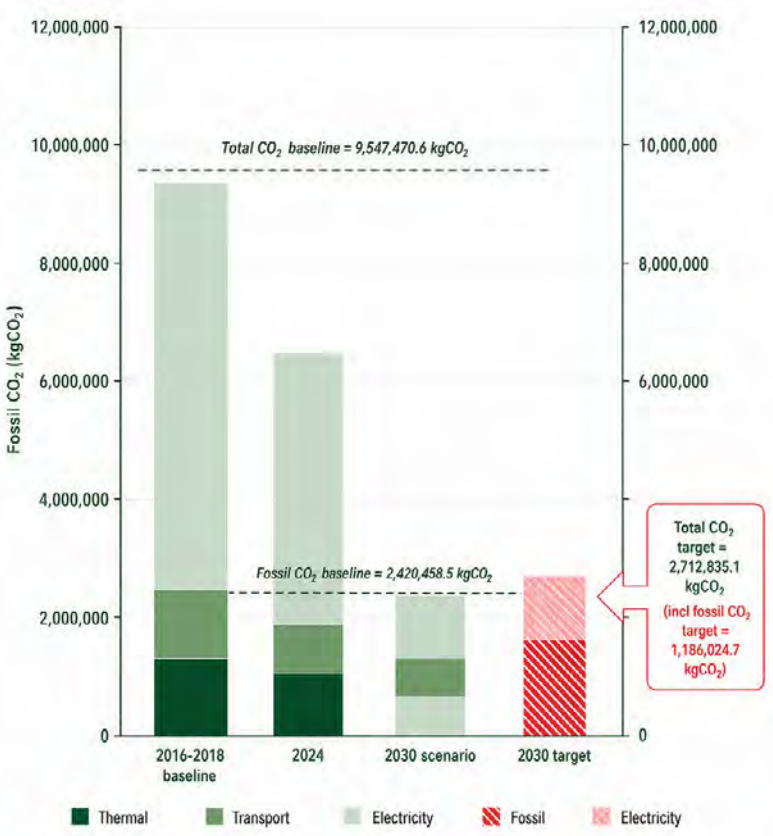
Grass 2 Gas Dashboard – recognised

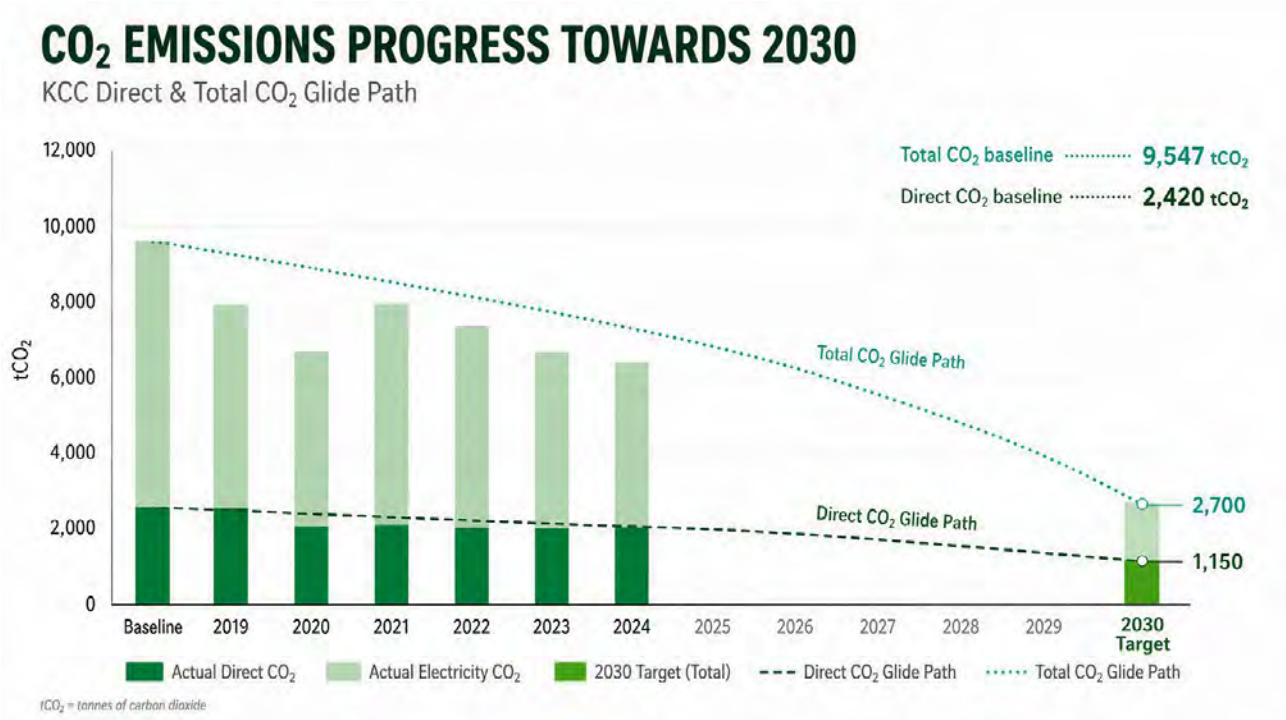
The Grass 2 Gas project pilot phase was successfully completed. A smart, data driven climate action project that turns grass cuttings into renewable energy and uses a digital dashboard to show the environmental benefit. Won Outstanding Contribution to Planet Earth award at the Public Sector Digital Transformation Awards 2025, recognising innovation, circular economy impact and digital leadership.

ISO 50001

ISO 50001 Energy Management System Certification was received in October 2025 for our corporate energy requirements.

SEAI Gapt to Target for KCC GHG Emissions





Total and Direct CO_2 Emissions

Climate Champions

The inaugural DZ Climate Champions Awards took place in Q2 2025 with the aim of acknowledging and promoting the great climate action, sustainability, or biodiversity work being undertaken on the ground within the Maynooth Decarbonising Zone. 9 winners across the categories of community groups, schools, farmers and businesses received their awards at the Picnic in the Park event in June 2025 with 5 of these winners later appearing on the Together for Sustainable Future podcast further promoting the actions being taken and inspiring others to follow in the Champions footsteps.



DZ Climate Champions 2025 - Silver Birch Award Winners

G2G Matrix costs & CO_2 savings by grass mowing type

Scenario Name	A	B	C	D
Scenario description	Current Management	Current Management + Grass Collection	High Intensity Management + Grass Collection	Low Intensity Management + Grass Collection
COSTS				
Total Depot Costs (Trip A)	€0	€2,530	€3,368	€1,043.22
Total AD Costs (Trip B)	€0	€8,955	€12,468	€3,842
Total AD Processing (€0.03/Kg)	€0	€37,625	€51,506	€37,351.27
Total Contractor Costs	€229,162	€1,072,658	€1,622,056	€442,181
Total Costs	€229,162	€1,121,769	€1,689,399	€484,418
BENEFITS				
Renewable energy generated (Biomethane in Litres)	0	297,241	406,901	295,075
Renewable energy generated (Biomethane in Kgs)	0	1,254,183	1,716,883	1,245,042
Biomethane tonnes of CO_2e (tCO_2e)	0	13	17	12
Diesel equivalent (tCO_2e)	0	158	216	157
Potential tCO_2e saving relative to Diesel	0	146	199	145
Potential tCO_2e saving (%)	0	92	92	92
Potential carbon credit value (@€65/tCO_2e)	0	€9,463	€12,955	€9,394

2025 Key Statistics

750–800

DEMOHOUSE VISITORS

Estimated visitors during the last 12 months.

9

CLIMATE CHAMPION WINNERS

Across Community, Farmer, School and Business categories.

5

PODCAST EPISODES

Together for a Sustainable Future series featuring Climate Champion winners.

ISO 50001 PROGRESS

(Reduction Progress)

FOSSIL FUEL CO_2 EMISSIONS

23.7% ACHIEVED

2030 TARGET 59.5%

TOTAL CO_2 EMISSIONS

33.2% ACHIEVED

2030 TARGET 78%

ENERGY PERFORMANCE

36.8%

IMPROVEMENT SINCE BASELINE (2009)

GRASS2GAS

295,000–400,000

LITRES OF BIOMETHANE

Potential generation of renewable energy.



UP TO 92%

CO_2 EMISSIONS REDUCTION

Significant potential CO_2 emissions savings.

AWARDS PRESENTED

3 **OAK AWARDS** (GOLD)

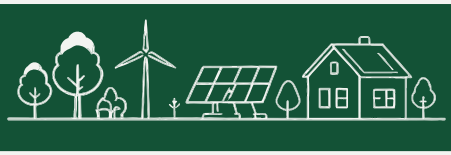
3 **SILVER BIRCH AWARDS** (SILVER)

3 **HAWTHORN AWARDS** (BRONZE)

Presented to Climate Champion winners.

ENERGY CONSUMPTION

REDUCED BY 2.2% from 2023 to 2024.





CLIMATE, COMMUNITY, ENVIRONMENT & WATER

Community

The Community Department continued to lead and support initiatives that provide civic leadership, strengthen community engagement and build local capacity across County Kildare. The department works closely with the Kildare Local Community Development Committee (LCDC) to deliver a coordinated, strategic approach to local and community development.

Focus during the year was placed on advancing the priorities of the Local Economic and Community Plan (LECP) 2024–2029, supporting inclusive communities and promoting social inclusion, health and wellbeing throughout the county.

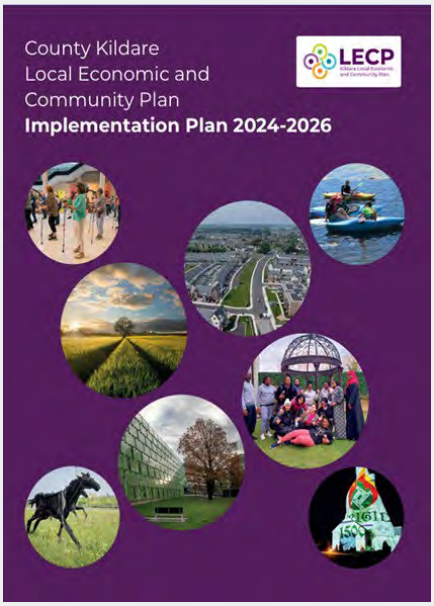


IMAGE TOP: Cloak in the Night Sky- Kildare Town

IMAGE ABOVE: LECP Implementation Plan

Overview of 2025





IMAGE TOP: Kildare Sports Partnership's Schools Programme

IMAGE ABOVE: KSP's Sport4Empowerment Programme

Kildare Sports Partnership

Aims to increase participation in sport and activity through quality programmes, education and training. Target groups, which can experience low sports participation include People with Disabilities, Older Adults, Youth, Teenage Girls and Women, Ethnic Minorities and Disadvantaged Communities.

During 2025 Kildare Sports Partnership engaged with 27,000 People (Directly/Indirectly).

Grant Schemes

Community organisations across the county continue to receive support through an expanding range of grant schemes. In 2025 alone, Kildare County Council funded 914 grants, amounting to €1,750,325, reflecting our commitment to empowering communities to develop projects that enhance quality of life for people throughout Kildare.

The Local Economic and Community Plan (LECP)

Kildare LCDC oversees community actions of the LECP, while the Economic Development, Enterprise and Planning SPC oversee economic actions. 2025 saw very strong momentum across the LECP with 227 of 367 LECP actions (62%) either completed or ongoing by the end of 2025.



Brigid 2025 Spirit of Kildare Festival

Running from 25 January to 3 February, the festival featured internationally renowned artists including Amble, Bob Geldof, Una Healy, Lyra, Sharon Shannon and Irish Women in Harmony featured. Visually striking outdoor productions such as LUXE Landscape Theatre's Procession of Light and Fidget Feet's aerial performances drew audiences from Ireland and abroad. 31 community and creative groups were supported through a dedicated grant scheme of €54,204 to participate in the programme.





IMAGE TOP: Irish Women in Harmony- Curragh Racecourse

IMAGE MIDDLE: Bob Geldof- He for She in Dreamland Ballroom, Athy

IMAGE BOTTOM: Cloak in the Night Sky- Kildare Town

Social Inclusion and Community Activation Programme (SICAP)

The total SICAP budget for 2025 was €1,697,006 and in 2025 SICAP exceeded its national targets as set out below.

Goal	Focus	Target 2025	Target reached 2025
One	Supporting Disadvantaged Communities	72 groups	103 groups
Two	Supporting Disadvantaged Individuals	859 individuals	1,157 individuals

Kildare LEADER Programme

Overseen by Kildare LCDC and implemented by County Kildare LEADER Partnership. 7 LEADER projects were approved in 2025, totalling €433,139.

Healthy Ireland

Healthy Ireland budget of €75,000 budget supported 7,944 vulnerable people through physical health activities and over 820 people under well-being activities.

Sláintecare Healthy Communities

In 2025, the Kildare Child Poverty Initiative was launched, while Community Led Occupational Therapy and Trauma Informed Practice initiatives expanded early intervention supports.

- 161 participants supported through Community Led Occupational Therapy and Trauma Informed Practice programmes.
- 25 community contributors engaged in the Ballyroe Place Standard Assessment, directly informing local infrastructure and amenity improvements.
- 38 professionals were supported to participate in Trauma Informed Practice training during 2025.



PMVT Sensory Garden Prosperous



Launch of Kildare Poverty Profile



Community Centres

Kildare County Council continued to maintain over 20 community centres, houses and cabins and oversee their use for community groups. We also continued the delivery of new community spaces with the acquisition of new properties, planned for redevelopment and renovation into community centres in Kilcullen, Newbridge and Maynooth.

Twinning

The signing of the Twinning Charter between Rathangan, Co Kildare and Freehold, New Jersey, took place in June 2025. The charter formalises the commitment of both communities to develop and strengthen ties through communication and exchange, particularly among organisations in education, the arts, sport, enterprise, tourism and the equine industry.

The Twinning Liaison Committee hosted a Twinning Networking Event in November 2025 in Naas Library for all twinning committees in the county. The event brought together twinning committees to connect, build relationships, and exchange ideas.

Kildare Public Participation Network (PPN)

Kildare County Council continues to support Kildare PPN to enable communities to have a greater voice and influence on issues and policies. 863 groups have registered with the PPN.

Kildare Local Community Safety Partnership (LCSP)

The establishment of the Kildare Local Community Safety Partnership (LCSP) brings together An Garda Síochána, Kildare County Council, Tusla, the HSE and representatives from community, youth and education sectors. Kildare LCSP was formally appointed by the Minister for Justice in December 2025 and is led by the National Office for Community Safety. The LCSP will oversee development and delivery of a Community Safety Plan for Kildare.

IMAGE TOP: Lyceum No 80 in Kyiv – visit to Shackleton

Community Development

In 2025 the Community Department established Kildare's first Hygiene Hub. Hygiene poverty refers to the inability to afford basic personal and household hygiene products. Community have donated over 200kg of products to community partners since June 2025. These contributions have supported individuals and communities experiencing hygiene poverty in Kildare.

Kildare Age Friendly Programme

In 2025, Kildare's Age friendly Roadshow Caring and Ageing 'Who cares for the older carer', saw over 150 attendees with guest speakers from Family Carers Ireland, Health Insurance Authority, Mental Health Ireland, the Legal Aid Board and Alone.



IMAGE RIGHT: Kildare Sports Partnership's Hillwalking Programme

IMAGE BOTTOM: PPN Event - Working Together



2025 Key Statistics

27,000
PEOPLE ENGAGED

through Kildare Sports Partnership programmes.

31 GROUPS
Supported through the Brigid Spirit of Kildare Festival.

€55,000
Festival participation funding awarded.

COMMUNITY INVESTMENT

€1.75M
COMMUNITY GRANTS

914 grants funded.

€1.70M
SICAP FUNDING

Supporting **103** groups and **1,157** individuals

62%
LECP ACTIONS

227 of **367** actions completed or ongoing.

863
PPN MEMBER GROUPS

Public Participation Network membership.

100
LOCAL ENHANCEMENT PROGRAMME AWARDS

Funding exceeding **€235,000+.**

7
LEADER PROJECTS APPROVED

€433,139 investment secured.

COMMUNITY INFRASTRUCTURE

Kildare County Council continued to maintain over **20** community centres, houses and cabins, and acquired a further **3** properties for development as new centres.



HEALTHY COMMUNITIES

8,925
PEOPLE SUPPORTED

7,944 through Healthy Ireland physical activity programmes

820 through wellbeing initiatives

161 Sláintecare Healthy Communities participants supported through Occupational Therapy and Trauma Informed Practice



The Litter Management Plan

CLIMATE, COMMUNITY, ENVIRONMENT & WATER

Environment

During 2025, Kildare County Council continued to make strong progress in environmental protection and water services.

Key activity during the year focused on environmental quality, enforcement and community collaboration, including continued success in national competitions such as Tidy Towns and Entente Florale, the rollout of targeted initiatives to address litter and illegal dumping, and the adoption of a new Litter Management Plan (2026 – 2028).

In parallel, work continued on the transition of water services to Uisce Éireann, with ongoing cooperation to support staff, resolve legacy matters and progress the final phase of transfer in line with national arrangements.

Overview of 2025

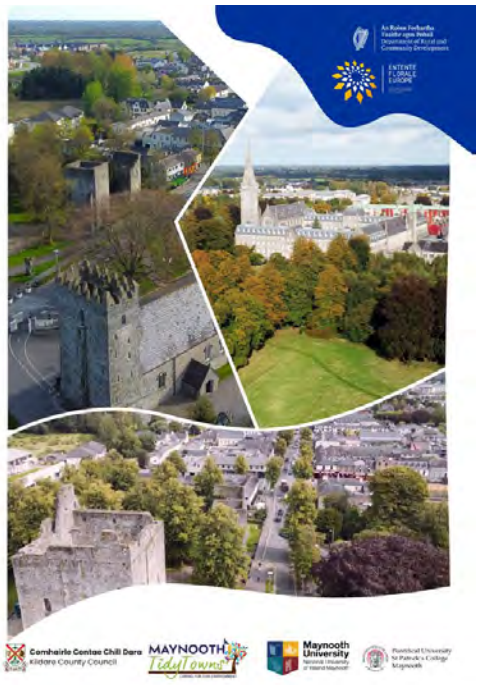
- Maynooth achieved Gold Standard status in the 2025 Entente Florale competition, reflecting a strong collaborative effort between the Maynooth Tidy Towns Group, Maynooth University, St Patrick's College Maynooth and Kildare County Council.
- Kildare's Tidy Towns groups recorded an outstanding performance in the 2025 SuperValu Tidy Towns Competition, securing 11 Gold Medals and 1 Silver Medal. Naas was named Ireland's Best Kept Town and Best Kept Large Urban Centre 2025, successfully achieving the top national title in both competitions.
- A CCTV pilot scheme at Edmund Rice Square, Athy demonstrated clear effectiveness as both a deterrent and enforcement measure in tackling illegal dumping. Subject to strict assessment and governance requirements, CCTV will be considered for deployment at other suitable locations across the county.
- The Council adopted a new Litter Management Plan (2026–2028) in November. The plan sets out clear strategic objectives and actions to be delivered in partnership with local businesses and communities to further improve environmental quality across County Kildare.
- EPA National Agricultural Inspection Programme – Inspections to be completed increased from 162 inspections in 2024 to 196 GAP Initial Inspections in 2025.

Water

The transition of Water Services from Kildare County Council to Uisce Éireann is in its final phase, with full integration planned for completion by the end of 2026. The staff transfer process and organisational restructuring are advancing well.

Kildare County Council is supported by the LGMA and the Water Services Transition Office (WSTO) during this transition. WSTO are currently coordinating staff issues, financial arrangements, Service Support Agreements (SSAs), legacy issues and transition planning throughout all the 31 local authorities.

WSTO, Kildare County Council and Uisce Éireann will continue working on agreeing stranded costs and financial separation and finalising all shared services agreement elements. Work will also continue resolving legacy and HR issues in so far as is possible, in advance of the completion date of December 2026.



The Entente Florale booklet

2025 Key Statistics

EPA NATIONAL AGRICULTURAL INSPECTION PROGRAMME ACTIVITY

288 Agriculture-related inspections carried out in 2025.

198 GAP Initial Inspections completed

14% of farms inspected were found to be non-compliant

44 Compliance letters issued

2 Farms cross reported to the Department of Agriculture, Food and the Marine

1,316 POLLUTION COMPLAINTS MANAGED IN 2025

DOMESTIC WASTEWATER TREATMENT SYSTEMS NATIONAL INSPECTION PLAN 2022-2026

46 FULL INSPECTIONS IN 2025



RURAL WATER SMALL PRIVATE SUPPLIES WATER QUALITY AND MONITORING PROGRAMME 2025

88 Small Private Water supplies registered in County Kildare.

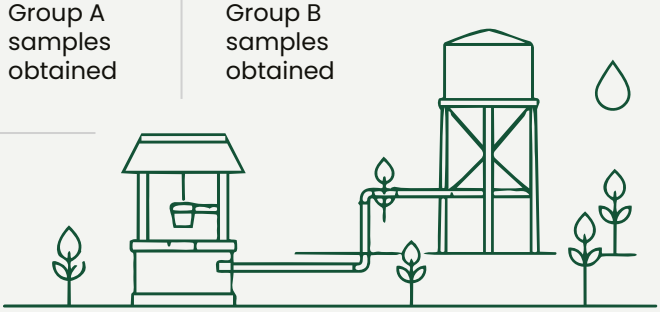
98% of registered Small Private Water supplies were monitored.

55 Group A samples obtained

72 Group B samples obtained

7,000+ parameters tested and analysed

49 water quality exceedances identified



RURAL WATER PROGRAMME – WELL GRANTS

35 Well Grant applications received

17 Applicants received funding

€69.960.25 funding awarded for improvements to private water supplies.

COMMUNITY ENVIRONMENTAL GRANTS

30 Tidy Towns grant payments

77 Cemetery Committee grant payments

22 DWWTS Grant Scheme payments

ENFORCEMENT & COMPLIANCE

214 Litter fines issued

18 Enforcement cases initiated



DIRECTORATE 02

Corporate, Culture and Emergency Services

We are committed to delivering excellent corporate services, cultivating a positive culture and ensuring effective emergency preparedness and response for our County.

02





CORPORATE, CULTURE & EMERGENCY SERVICES

Corporate Services

In 2025, the Corporate Services Department continued to support the effective functioning of Kildare County Council through the delivery of key governance, customer service and organisational support functions. The department provided first point of contact customer services, supported elected members and statutory meetings, and delivered administrative support to the Chief Executive and Management Team.

Corporate Services also led the organisation's media and communications function, managed Freedom of Information, Data Protection and Official Languages compliance, maintained the register of electors, and oversaw facilities management and a range of corporate wide coordination functions across directorates.

IMAGE TOP: Official Opening of the Shackleton Experience, Athy

IMAGE OPPOSITE: Director of Services Joe Boland, Councillor Kevin Duffy, County Librarian Gillian Allen, at the launch of Kildare Library Service Development Plan, 13th June 2025 in Naas Library & Cultural Centre.

Overview of 2025

- The Member Services Team serviced 149 statutory meetings throughout the year including the livestreaming of 11 Full Council Meetings supporting the effective and transparent delivery of the democratic processes within the Council.
- The 2025 Presidential and Seanad Elections represented key milestones for Corporate Services in supporting local democracy. Approximately 168,600 citizens were registered to vote in County Kildare on each occasion.
- Opening of the new Records Management Centre, bringing the physical records of the organisation to an in-house managed facility, adjacent to Áras Chill Dara.
- In 2025, Corporate Services progressed a significant programme of electoral register data quality work to prepare Kildare's Register for migration to Voter.ie, the national shared electoral registration system, to launch in 2026. The project's main aim was to provide a better online registration service for electors by improving the accuracy and completeness of Kildare's electoral register by cleansing and validating key data (including duplicates/deceased/movers and Irish-language address elements).

Certificate of Recognition



- A key highlight for the Communications Team in 2025 was the campaign to launch the Shackleton Experience. The campaign integrated media engagement, stakeholder communications, social and digital content, and on-site messaging to generate anticipation ahead of the opening and to sustain public interest in the weeks that followed. A promotional launch video was produced inviting audiences to "step inside the world's only museum dedicated to the life and legacy of legendary explorer Ernest Shackleton, right here in Co Kildare." The video supported the launch across multiple channels and achieved 1,858 views.
- Irish language advertising campaigns in 2025 included bilingual HR recruitment campaigns, adverts pertaining to public consultations, road closures, community and library events and funding opportunities. Our 'Brigid – Spiorad Chill Dara' campaign through the medium of Irish was placed on TG4, Raidió na Life and Raidió na Gaeltachta, and our 'Eispéaras Shackleton | Shackleton Experience' campaign aired on TG4 during peak viewership periods, including both regular adverts and targeted adverts through the council's sponsorship of Antarctic exploration documentary *Éalú ó Antartica*.
- The approval of new Casual Trading Bye Laws for Athy in line with the redevelopment of Emily Square to complement the Shackleton Experience.





TOP: Shackleton Experience, Athy

MIDDLE: Certificate of Recognition - Kildare Senior football team

BOTTOM: Continue support of our national language



2025 Key Statistics

MEMBER SERVICES

149 of 180
Statutory meetings serviced

11
Full council meetings webcast

17,088 Elected Representative Cases Resolved

86%
within target timeline

FOI / DPO

144
Increase in FOI requests processed

ADVERTISING

760 Newspaper Adverts Published & **43%** in Irish

IRISH LANGUAGE

31.27%
of adverts placed in Irish

5.88%
of total advertising spend spent on Irish language adverts

COMMUNICATIONS

246
Press Releases Issued

902
Increase Staff App Users

634
Increase Average Monthly Readers of The Pulse

RECORD MANAGEMENT

7,498
Records Boxes Transferred

CASUAL TRADING LICENSES

30
Casual trading licenses issued

REGISTER OF ELECTORS

175,208
People on Electoral Register

6,775
Added to Electoral Register in 2025



CUSTOMER SERVICE

20,236
Customer cases resolved via CRM
***90%** within target timeline*

7,200+
Walk in customers served at the Customer Service Counter

10,146
Customers served by oppointment at Áras Chill Dara

757
Public consultation submissions on consult.kildarecoco.ie

757
Submissions made via Consultation Portal annually



Crime writers Dr Marie Cassidy, Sam Blake, Catherine Ryan Howard and Andrea Mara with Kildare Library staff at the Kildare Readers Festival, 11th October 2025 in Riverbank Arts Centre.

CORPORATE, CULTURE & EMERGENCY SERVICES

Library & Arts Service

The Library and Arts Service continued to deliver a diverse range of cultural, educational and recreational services that support creativity, literacy and lifelong learning across County Kildare. In 2025, the service focused on strengthening libraries and arts provision as inclusive community hubs, marked by the launch of the Kildare Library Service Development Plan 2025–2029, continued growth in digital, learning and accessibility services, and strong engagement through festivals, exhibitions and programmes countywide.

The Arts Service supported artists and communities through exhibitions, residencies and grants, expanded national and international collaboration, and delivered a wide programme of free cultural events, reinforcing public access to the arts and creative participation for all age groups.



Assistant Arts Officer Eláine Donnelly, Jane Sanders, Councillor Aoife Breslin, Senator Bernie Sanders and County Librarian Gillian Allen, 25th May 2025 in Athy. Library.

Overview of 2025

Kildare Library Service

- Kildare County Council launched 'Building for Tomorrow – Kildare Library Service Development Plan 2025–2029', in June 2025, a 5-year plan setting out a transformative agenda for Kildare's libraries, positioning them as inclusive, innovative, and sustainable community hubs. Developed through extensive public consultation and guided by national strategies such as The Library is the Place (2023), the plan reflects the evolving needs of Kildare's growing and diverse population.
- In May, Kildare Library Service hosted The National Famine Way Roadshow in Leixlip Library, as part of a nationwide initiative exploring the heritage and legacy of the Great Famine through the story of the 1,490 walkers from Strokestown to Dublin. The National Famine Way Roadshow was presented by the Irish Heritage Trust in collaboration with the 7 local authorities along the National Famine Way trail.
- Athy Library hosted a reception for U.S. Senator Bernie Sanders and Jane Sanders on 25 May as part of the "Made of Athy" series, culminating with the unveiling of the "Made of Athy" plaque at St. Michael's Cemetery which commemorates the iconic anti-war folk song "Johnny I Hardly Knew Ye", and concluded with a traditional music session in O'Brien's, Emily Square. The event was organised locally, coinciding with a visit to Ireland by The Robert Tressell Festival and SIPTU, with the support of the Kildare County Council's Library & Arts team, and the local community.

- The Kildare Readers' Festival 2025 ran from 4–14 October, celebrating books, ideas, and conversation across 16 events with a total audience of 795. A festival highlight was the gripping Crime and Forensics panel with Dr Marie Cassidy, Andrea Mara, and Catherine Ryan Howard. Kildare Reads, a podcast launched in 2025 with Creative Ireland support, shares conversations from past Kildare Readers' Festivals to extend the festival beyond live events.
- At the end of 2025, the Kildare Seed Library was honoured to receive a Green Transformation award in the Life Sciences category, which recognises Irish businesses driving green innovation. The judges commended the project for delivering a truly impactful, community-driven initiative that fosters long-term environmental sustainability, which they believe sets a new standard for local environmental projects.



Director of Services Joe Boland being presented with the award for Kildare Seed Library in the Life Sciences Category at the Green Transformation Awards, 22nd October 2025.

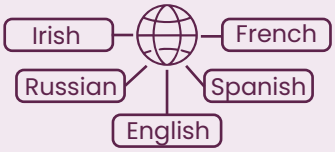
2025 Key Statistics

38%
INCREASE
Library App usage increased by 38% vs. 2004 (over 179,000 app launches in 2025).

373,000
eMAGAZINES AND eNEWSPAPERS BORROWED
in 2025 - a 129% increase on 2024!

2,700+
ONLINE LANGUAGE SESSIONS
in 2025, equivalent to over 322 hours of study.

Top 5 languages accessed:



56%
INCREASE
Public printing and copying service usage increased by 56% vs. 2024.

23,496
BOOKINGS
for study hub desk spaces in Athy, Leixlip and Naas libraries - a 20% increase.

OVER
6,000
USERS
of library Sensory and Assistive Technology, including:

SENSORY PODS / CUBBIES
4,000+
users

SENSORY TOY BOXES
2,600+
users

TOVERTAFEL MAGIC TABLES
1,600+
users

EVENTS ALIGNED TO UN SDGS 1-16
took place throughout 2025; some highlights include:

SDG3
GOOD HEALTH AND WELLBEING
9,000 events
100,000+ attendees

SDG10
REDUCED INEQUALITIES
5,000+ events
41,000+ attendees

SDG13
CLIMATE ACTION
800+ events
10,000+ attendees

560+
BOOK CLUB MEETINGS

ATTENDED BY OVER
3,600
readers

FOR
590
hours of discussion

Overview of 2025

Kildare Arts Service

- **Evie Hone's *Three Fishes*, National Gallery of Ireland celebrates the pioneering Irish modernists**

  A key artwork from of the Kildare Municipal Art Collection Evie Hone's *Three Fishes* was included in *The Art of Friendship* exhibition at the National Gallery of Ireland in April- May. The show celebrated the 2 pioneering Irish modernist artists and drew national attention to work from the Kildare Municipal Art Collection and furthered Kildare's collections to wider narratives in Irish art history.

- **Did I Ever Tell You – Artist in Residence, Naas General Hospital**

  Funded through Creative Ireland's Health and Wellbeing award, this Artist-in-Residence programme was delivered in 2025 through a 3-county partnership (between Kildare, Offaly and Westmeath Local Authorities) and Healthy Ireland colleagues. The Kildare strand, led by artist John Conway at Naas General Hospital, with parallel residencies delivered by artists in Offaly and Westmeath.

- **Pattern Recognition – 15 Years of Supporting Emerging Visual Artists in County Kildare**

  Presented at Riverbank Arts Centre (November–December), this exhibition celebrated 15 years of sustained support for emerging visual artists in County Kildare by the Arts Service and was officially opened by Chief Executive, Sonya Kavanagh.

- **40th Anniversary of the Arts Council–LGMA Partnership**

  Kildare Arts Office marked the 40th anniversary of the partnership between the Arts Council and the Local Government Management Agency, this national event was attended by the Minister for Culture, Communications and Sport, Patrick O'Donovan. The milestone highlighted 4 decades of collaboration supporting arts development at local authority level.

- **Inaugural VECTOR Digital Arts Residency**

  In January 2025, Kildare County Council Arts Service and MERITS Innovation Thinkspace announced Leixlip-based artist 1iing Heaney as the inaugural recipient. The 4-month pilot residency supports innovative digital practice through studio space, mentoring and an international residency in Paris.



Caroline Williams, Venue Director, Riverbank Arts Centre and Sonya Kavanagh, Chief Executive KCC at PATTERN RECOGNITION exhibition launch

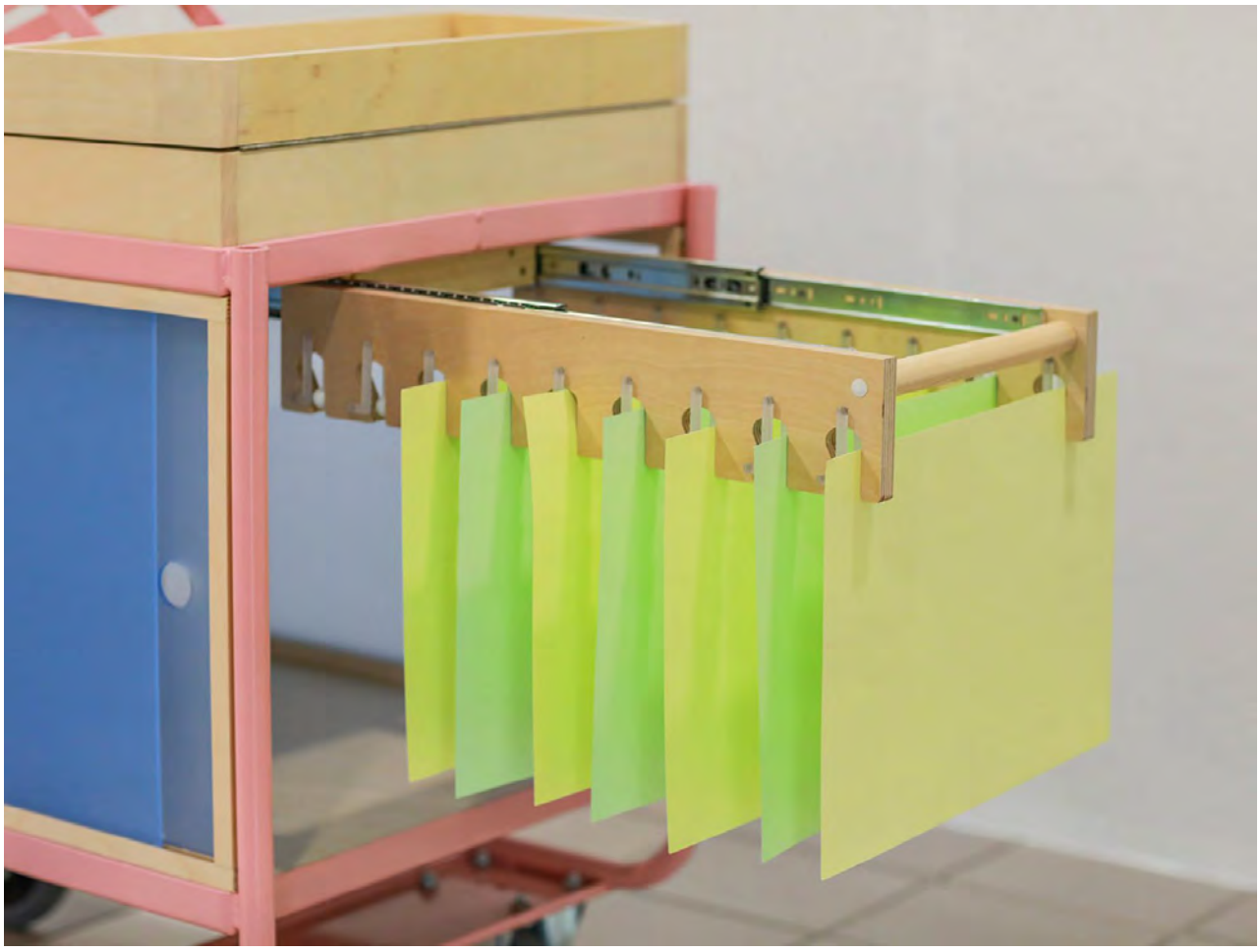




Did I Ever Tell You, Kildare artist John Conway's mobile printing press, at Naas General Hospital

LEFT: Poster from The Art of Friendship exhibition at the National Gallery of Ireland including Evie Hone's Three Fishes from the Kildare Municipal Art Collection

BOTTOM: Kildare artist John Conway's mobile printing press, at Naas General Hospital



2025 Key Statistics

€125,302
AWARDED ACROSS 16 ARTS GRANTS / BURSARIES SCHEMES

83
INDIVIDUALS / COMMUNITIES
in support of artists and arts activities countrywide.

CULTURE NIGHT
ALMOST 70 FREE EVENTS
for an audience of
4,000+

60+ VENUES
across Kildare for Culture Night 19th September 2025.

In 2025, **RIVERBANK ARTS CENTRE** presented live events including exhibitions & theatre, music, literary and family events for an audience of more than
28,000
PEOPLE



4,094
CHILDREN AND YOUNG PEOPLE
engaged with Music Generation Kildare in 2025.

3,753
OF THESE
were engaged on a weekly basis across the academic year.



45
PRIMARY SCHOOLS
(44% of the primary schools in the county), incl. 2 special schools (St Marks in Newbridge and St Raphaels in Celbridge).

5
POST PRIMARY SCHOOLS
Programmes delivered.

3,000+
CHILDREN AND YOUNG PEOPLE
were involved in Music Generation Performances across the year.

MUSIC GENERATION KILDARE PROGRAMMES
delivered in schools countywide, inspiring creativity and participation through music.



CORPORATE, CULTURE &
EMERGENCY SERVICES

Emergency Services

In 2025, Emergency Services continued to be delivered through six strategically located retained fire stations across County Kildare, supported by Civil Defence and coordinated emergency management arrangements. The Fire Service continued to apply the Engineer, Educate and Enforce approach within the Fire Safety section to enhance fire safety in the built environment, while the Emergency Management and Special Projects function coordinated preparedness, planning and response activity across the organisation. The year also saw continued investment in infrastructure, equipment, training and inter agency cooperation to strengthen emergency response capability and community safety countywide.





TOP IMAGE: New additions to Kildare Fire Service's electric fleet

ABOVE: Heritage building Fires

Overview of 2025

- The new fire station at Maynooth became operational in October 2025. This new fire station represents an investment €4.4m, which has received capital funding from the Department of Housing Local Government and Heritage.
- During 2025, Kildare Fire Service achieved full complement of firefighters across all 6 fire stations with 72 firefighters in total, 12 in each station.
- Kildare Fire Service invested €250,000 in new crash rescue equipment. This new equipment is battery operated and replaces the hydraulic equipment which was previously in use. The new equipment is powered by Lithium-Ion battery technology.
- Members of Kildare Fire Service and Kildare Civil Defence participated in a large wildfire exercise held in Co. Wicklow. This exercise was held over the course of a number of days and was visited by representatives of the EU Civil Protection Mechanism.

2025 Key Statistics

241
APPLICATIONS
for a Fire Safety Certificate received.

69
FIRE SAFETY INSPECTIONS
carried out on 58 buildings or premises.

145
EVENTS
Civil Defence assisted at 145 events in our community.

2,479
FIRE STATION MOBILISATIONS
making 2025 the busiest year ever for Kildare Fire Service.

1,867
INCIDENTS
responded in total by our 6 fire stations.

6,200
HOURS OF TRAINING
undertaken by firefighters across a range of skills and disciplines.

6
FIRE STATIONS

DIRECTORATE 03

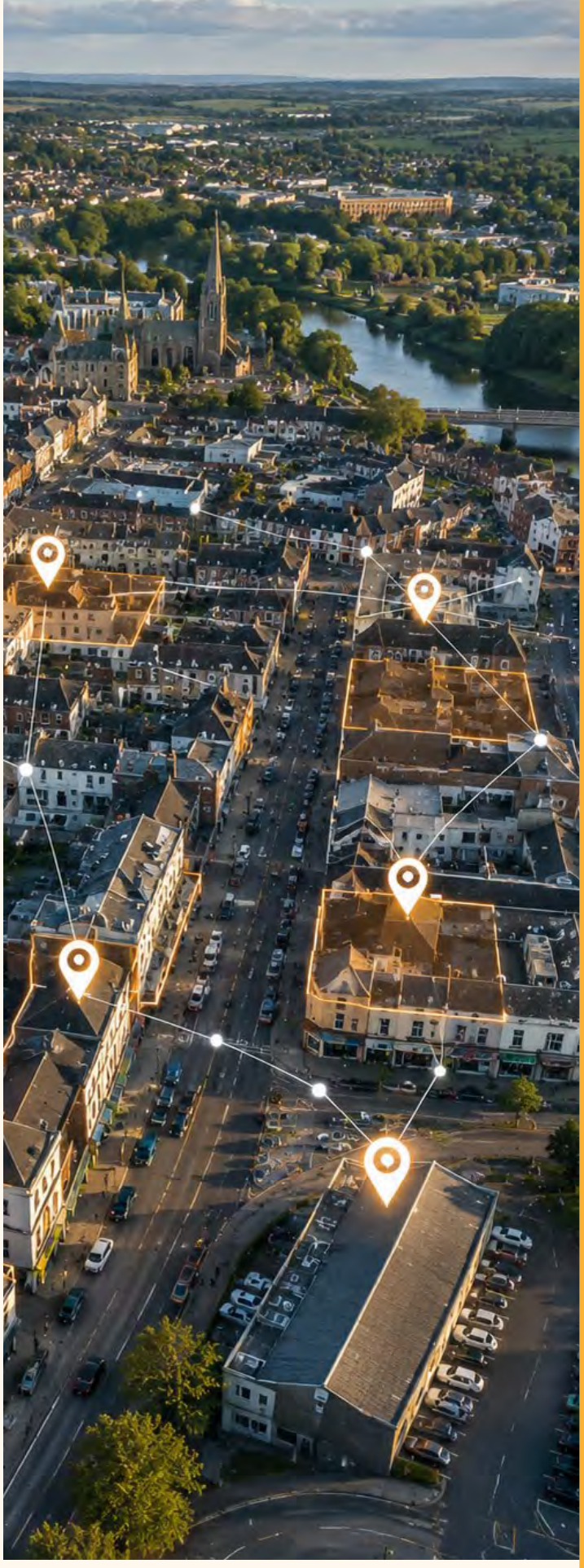
Finance, Digital Services, Innovation & Governance

We provide strong financial management and governance, together with digital, IT and innovation supports that enable effective service delivery.



Finance

Kildare County Council's Finance Department continued to support the organisation through the effective management and oversight of its financial resources. The department has primary responsibility for key financial functions including budget preparation and monitoring, financial management and reporting, accounting, payments, revenue collection (rates, rents and housing loans), treasury management, development contribution collection and Motor Tax. During the year, emphasis was placed on strong financial governance, maximising income collection, supporting service delivery and advancing innovative approaches to financial management across the organisation.



Using GIS to maximise commercial rates collection

Overview of 2025

'GeoCollect' - Using GIS to Maximise Commercial Rates Collection

The KCC Rates and IT departments jointly developed 'GeoCollect', a system which uses the GIS map to integrate multiple, complex data sets into a format that provides 100% capture of commercial activity. 'GeoCollect' will identify any building that is not rated but which has commercial activity taking place from it. 'GeoCollect' has national applicability.

'GeoCollect' was selected for presentation at the NOAC Best Practice event in February 2025 and KCC was nominated for Local Authority Team of the year at the Irish Credit Team Awards 2025.

Finance Statistics

Area	Invoiced for the year 2025 €'m	Collection Rate	No of properties/loans
Commercial Rates	€76m	94%	5,157
Rents	€25m	93%	6,457
Loans	€4m	80%	462

CAPITAL INVESTMENT	2025	2024	2023	2022	2021
	€	€	€	€	€
Housing and Building	127,875,462	130,580,440	129,675,164	85,141,846	65,523,373
Road Transportation and Safety	25,399,827	32,449,755	53,479,301	42,477,920	27,410,934
Water Supply and Sewerage	224	115,940	265,408	1,143,834	852,484
Development Incentives and Controls	24,209,403	44,389,676	7,098,589	4,489,211	85,402
Environmental Protection	5,184,313	5,004,797	4,467,559	14,425,839	15,465,987
Recreation and Amenity	2,292,253	3,624,910	5,058,590	3,362,445	2,476,420
Agriculture and Education	2,391,502	1,443,536	1,257,733	0	0
Miscellaneous Services	1,669,539	664,786	1,675,691	1,131,924	384,922
Total	**189,022,523**	**218,273,840**	**202,978,035**	**152,173,019**	**112,199,522**

FINANCIAL STATEMENT

Year ended 31 December 2025

REVENUE ACCOUNT

Expenditure	**2025**	**2024**	**2023**	**2022**	**2021**
	€	**€**	**€**	**€**	**€**
Housing and Building	110,660,463	101,511,201	82,989,054	67,818,258	56,588,252
Road Transportation and Safety	47,803,666	46,676,195	45,286,196	41,031,150	39,288,711
Water Supply and Sewerage	8,634,331	9,621,070	10,122,894	9,824,234	10,071,764
Development Incentives and Controls	28,479,210	41,617,459	24,442,777	21,762,895	23,269,486
Environmental Protection	30,893,308	26,671,851	22,044,934	21,744,357	18,813,977
Recreation and Amenity	18,343,968	16,937,482	15,535,030	13,266,243	11,317,887
Agriculture and Education	1,342,111	1,088,349	1,236,599	856,239	1,164,333
Miscellaneous Services	17,095,588	20,338,142	17,695,804	18,385,393	30,245,408
Total	**263,252,645**	**264,461,749**	**219,353,288**	**194,688,769**	**190,759,818**
Receipts (Grants, Goods and Services)					
Housing and Building	104,846,350	95,687,182	76,138,178	61,676,807	50,829,889
Road Transportation and Safety	25,374,175	25,215,758	24,027,965	20,203,670	18,386,655
Water Supply and Sewerage	8,107,284	9,153,662	10,122,452	9,707,499	10,191,340
Development Incentives and Controls	11,562,611	27,763,664	10,531,276	9,361,543	11,355,269
Environmental Protection	12,819,865	9,262,227	7,502,293	8,129,387	5,525,680
Recreation and Amenity	2,530,794	2,519,695	3,089,830	2,186,390	2,153,655
Agriculture and Education	383,787	430,770	416,146	338,882	455,702
Miscellaneous Services	14,159,379	12,392,227	12,205,140	10,636,425	22,625,868
Sub-Total	**179,784,245**	**182,425,185**	**144,033,280**	**122,240,603**	**121,524,058**
Urban Authority Accounts	0	0	0	0	0
Pension Related Deductions	0	0	0	0	0
Local Property Tax	22,155,235	21,460,408	19,283,323	18,289,092	17,726,658
Rates	75,708,843	72,381,022	62,956,667	61,398,436	61,913,937
Total	**277,648,323**	**276,266,615**	**226,273,270**	**201,928,131**	**201,164,653**
Transfers to/from Reserves	-14,381,438	-11,797,662	-6,910,434	-7,187,190	-10,281,403
Surplus/Deficit for year	14,240	7,204	9,548	52,172	123,432
Opening Balance	20,916	13,712	4,164	-48,008	-171,440
Closing Balance	**35,156**	**20,916**	**13,712**	**4,164**	**-48,008**

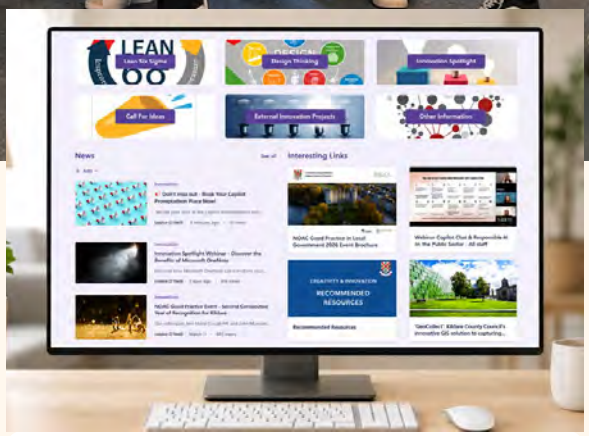


Some of our Design Thinking Innovation Programme Class of 2025 pictured at the Programme Pitch Day.

FINANCE, DIGITAL SERVICES, INNOVATION & GOVERNANCE

Innovation

Innovation continued to be a key driver of organisational improvement across Kildare County Council in 2025. During the year, the focus was on strengthening innovation capability, supporting staff to improve processes and services, and embedding a culture of continuous improvement. Investment in innovation skills, delivery of organisation wide improvement workshops, increased peer to peer learning, and the launch of a dedicated Innovation Portal supported greater collaboration, learning and delivery of practical, staff led innovation initiatives across the organisation.



INNOVATION PORTAL

24,000+
PORTAL VISITS

800+
UNIQUE VISITS



The Innovation SharePoint site, launched in 2025, providing a central hub for innovation resources, learning materials and case studies accessible to staff across the organisation.

Overview of 2025

- **Building on our innovation skills**

  The organisation continued to invest in innovation capability in 2025, supporting staff to build practical skills in innovation tools including Design Thinking and Lean Six Sigma.

- **Supporting improvement of our processes and services**

  Process improvement workshops were delivered across the organisation, supporting staff to analyse existing ways of working, identify opportunities for improvement and implement practical, locally led solutions.

- **Building on our innovation culture through peer to peer learning**

  Innovation Spotlight events showcased staff led examples of new and improved ways of working, supporting peer learning, digital skills development and greater awareness of innovation activity across the organisation.

- **Creating a shared and accessible innovation hub**

  A new Innovation Portal was launched to provide a central hub for innovation resources, tools and learning materials, supporting staff engagement, communication and access to innovation supports.

- **Supporting innovation delivery through collaboration and partnerships**

  In 2025, innovation activity continued to prioritise supporting teams and individuals to progress innovation initiatives, working closely with IT and Digital colleagues and external partners, supporting funding applications, awards and national good practice initiatives.



Some of our Lean Six Sigma Participants pictured with our Deputy Chief Executive, Annette Aspell.

2025 Key Statistics

40
STAFF TRAINED
in Design Thinking and Lean Six Sigma programmes resulting in
10
innovation projects.

4
INNOVATION EVENTS
delivered.
281
attendees across innovation events.

9
PROCESS IMPROVEMENT WORKSHOPS
delivered across the organisation.
123
staff participants involved in improvement workshops.

11
FUNDING & AWARD SUBMISSIONS
supported.

€70,000
IN FUNDING SECURED
for innovation projects.

190
INTERNAL INNOVATION ENGAGEMENTS
supporting teams and individuals.

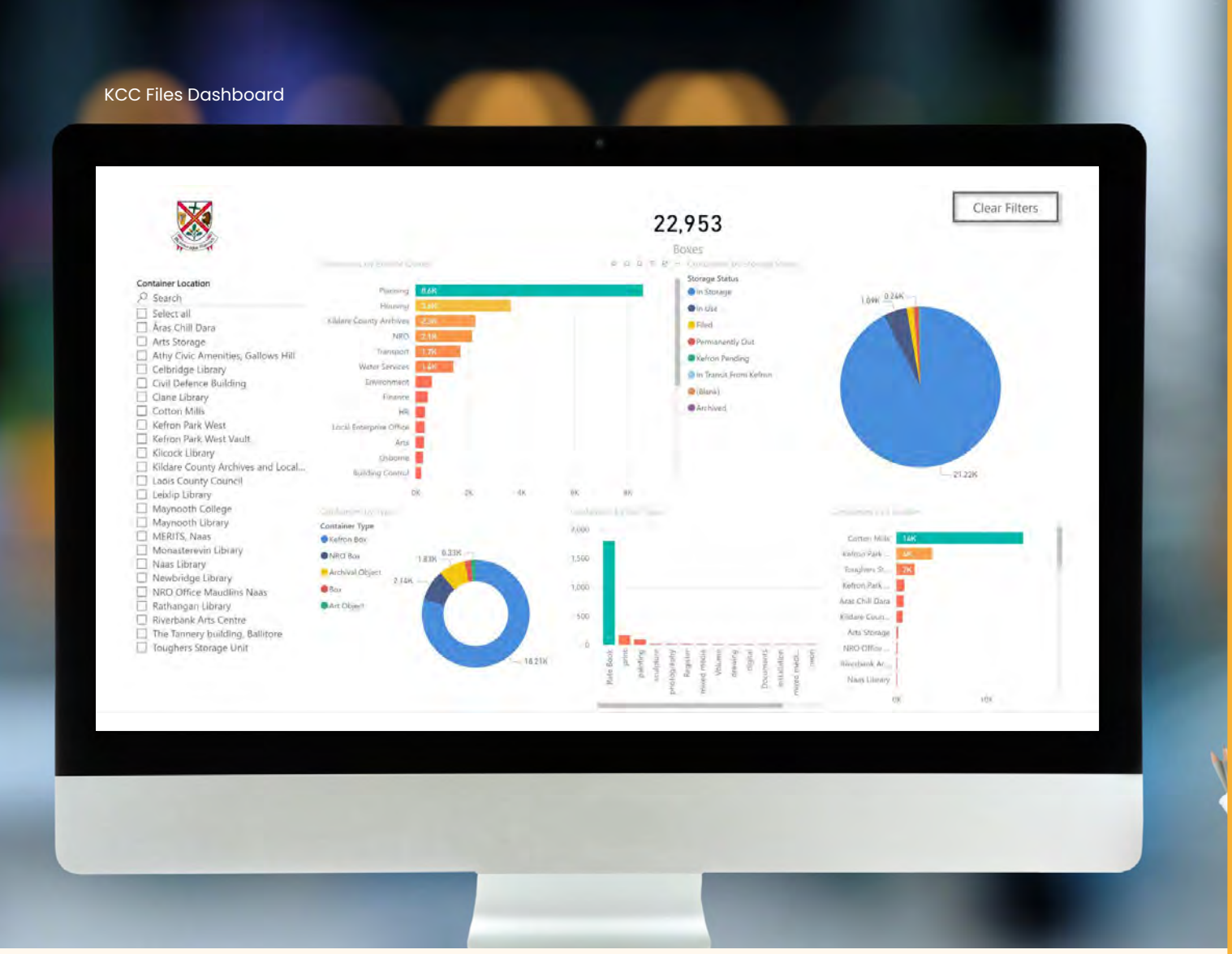
39
ENGAGEMENTS WITH EXTERNAL PARTNERS
to support innovation learning and collaboration.



69
BUSINESS IMPROVEMENT PROJECTS SUPPORTED
by the IT and Innovation Team.

60
IT PROJECTS
supported.

9
NON-IT PROJECTS
supported.



FINANCE, DIGITAL SERVICES, INNOVATION & GOVERNANCE

Information Technology

Digital Services continued to play a central role in supporting organisational efficiency, security and connectivity across Kildare County Council in 2025. During the year, the focus remained on modernising infrastructure, strengthening cyber security, advancing cloud migration and delivering digital solutions that support staff, elected members and citizens. Key activity included progress on cloud and infrastructure modernisation, near completion of the Windows 11 rollout, continued development of business and GIS applications such as GeoCollect, and improved cyber security performance in preparation for forthcoming regulatory requirements.

Overview of 2025

- **Cloud and Infrastructure Modernisation**

  The migration of systems from on premises to the cloud continued during this period, with particular emphasis on data migration and initiatives to support hosting systems in the cloud. These efforts have enhanced both resilience and scalability.

- **Modern Desktop Programme Delivery**

  Delivered a near complete organisation wide rollout of Windows 11, ensuring continued vendor support, improved security and a standardised modern desktop environment.

- **Cyber Security and Compliance Strengthening**

  Advanced the Council's cyber security maturity through strong performance against Centre for Internet Security (CIS) controls
  in preparation for compliance with upcoming NIS2 requirements.

- **Ongoing Advancement of Digital Solutions**

  In 2025, both our Business Applications and GIS teams continued to develop innovative solutions aimed at improving internal processes and enhancing customer service for Members and citizens alike. Notable advancements include ongoing development of GeoCollect, GIS mobile applications, and a range of business solutions such as HR Onboarding, Bonds App, KCC Files, and housing solutions.

- **Upgrade to Storage and Compute Infrastructure**

  Following a public procurement process, KCC selected and implemented a new enterprise infrastructure solution using HPE technology, which offers greater resilience for both on-premises and cloud-based solutions. This infrastructure now hosts all the council's non-cloud based key data and systems.

2025 Key Statistics

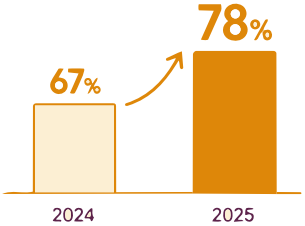
13,972
IT HELPDESK TICKETS
handled in 2025.

1,070+
DEVICES UPDATED
to Windows 11.

20
APPLICATION PROJECTS COMPLETED
- 8 Business Applications
- 12 GIS Applications

CIS SECURITY SCORE

Raising our security posture and protecting what matters.



11 percentage point improvement in one year.

DIRECTORATE 04

Housing, Regeneration & People

We are committed to creating sustainable communities, delivering quality housing, supporting regeneration and enhancing the wellbeing and opportunities of people across County Kildare.





Osberstown Cottage, Sallins

HOUSING, REGENERATION & PEOPLE

Housing & Regeneration

In 2025, Kildare County Council's Housing & Regeneration Directorate progressed a comprehensive programme of social and affordable housing delivery, regeneration initiatives and public realm investment across the county. Delivery included new-build, acquisition and refurbishment schemes completed in partnership with Approved Housing Bodies, alongside targeted action on homelessness prevention, exits from emergency accommodation and the return of vacant properties to active use. Ongoing investment in housing maintenance, energy retrofit, adaptations and disability grants supported households to remain in their homes, while the Traveller Accommodation Programme continued to deliver homes in line with the current TAP.

Regeneration activity advanced through the Strategic Public Realm and Projects programme and Town Centre First initiatives, progressing major public space, heritage and town renewal projects through design development, statutory processes and community engagement to support high-quality, functional and attractive places.

The Architects Section supported these objectives through the design, statutory planning and delivery of social housing schemes, including direct-build, Design and Build and Part 8 projects, working collaboratively with housing delivery teams and Approved Housing Bodies to deliver sustainable, high-quality housing that responds to identified need.

Overview of 2025

Housing

Full Circle Furnishings is a 2025 Design Thinking Housing initiative in partnership with Vision Ireland and Community groups whereby furniture from vacant social properties is passed on to this charity and others for re-use. This has saved over 10 tons of furniture and furnishings going into landfill which equates to over 4,000 items.

Osberstown Cottage, Sallins: 5-bed shared transitional accommodation for single women opened, operated by Dublin Simon Community on behalf of KCC (Sept 2025).

Barracksfield West, Naas: The Housing Department, in partnership with the Land Development Agency (LDA), delivered the county's largest Affordable Purchase Scheme to date. Phase 1 of the Barracksfield West development provided 66 new affordable homes.

Traveller Accommodation - 11 standard housing units were delivered under the Traveller Accommodation Programme (TAP) 2025–2029, with Traveller specific schemes programmed for delivery during the lifetime of the current TAP.





Barracksfield West, Naas



2025 Design Thinking Housing initiative - Full Circle Furnishings

2025 Key Statistics

422
new and second-hand homes delivered by Kildare County Council and Approved Housing Bodies in County Kildare.



SUPPORTING HOUSEHOLDS

117
households were prevented from entering homelessness and **48** households exited emergency accommodation.

133
Vacant KCC properties were returned to stock, bringing KCC's owned properties vacancy rate to **2.06%**

58
council owned properties were upgraded under the Energy Retrofit Programme.

10,422
maintenance requests addressed.

11
standard housing units delivered under the Traveller Accommodation Programme (TAP) 2025-2029, with Traveller specific schemes programmed for delivery during the lifetime of the current TAP.

APPLICATIONS & ALLOCATIONS

1,294
housing applications received, and **1,049** housing applications approved.

525
Social housing allocations.

194 and **164**
first and final housing aid grant inspections carried out.

INVESTING IN HOMES & COMMUNITIES

58
council owned properties upgraded under the Energy Retrofit Programme.



82
Disabled property upgrades (DPGs) completed.





Overview of 2025

Regeneration

- Completion of Shackleton Experience

  Awarded Best Project for the Reimagining of Public Spaces Award 2025, by the Local Authority Members Association. Awarded the Heritage & Conservation Project of the Year 2025 and Leisure, Tourism & Hospitality Project of the Year 2025 at the Irish Building and Design Awards. Nominated for Project of the Year 2025. Nominated for Public Realm, Public, Heritage or Leisure Building 2025 at the Irish Construction Excellence (ICE) Awards 2025.

- Completion of Emily Square refurbishment

  Nominated for Public Realm Project of the Year at the Irish Construction Excellence Awards 2025.

- Purchase of St. Davids Castle, Naas.
- Continuation of conservation and preservation work at the Wonderful Barn, Leixlip.
- Castledermot Town Centre First (TCF) Plan was completed by the Town Regeneration Team, in Q4 2025, in collaboration with the Town Team and Consultant Design Team.

2025 Key Statistics



3

Commencement of Town & Village Plans for
Naas, Maynooth and Rathangan.



€813,549
secured by the SPPR team in government grant funding towards project delivery.

Part 8
approval for the Grand Canal Greenway Additional Bridges at Healy's Bridge & Lowtown

Town Centre First Town Team Capacity Building completed in Q1 2025 by the Town Regeneration Team in three towns - **Ballymore Eustace, Monasterevin and Kilkullen.**

Town and Village Renewal Scheme (TVRS) funding approved for **Kilcullen and Clane Town Centre First projects.**

117
Croí Cónaithe Vacant Property Refurbishment Grants approved.

100
grants processed for payment

11
Compulsory Purchase Orders (CPOs) commenced in 2025.

DERELICT & VACANT PROPERTY ACTION



146
Property owners engaged with as part of vacant and derelict sites investigations.

10
properties added to Derelict Sites Register.

Overview of 2025

Architects

- Delivery of 65 dwelling units at Fitzgerald's Close, Maynooth. This was the delivery of our first Design and Build Project.
- Delivery of 3 units at Patrician Avenue Naas.
- Part 8s were launched for:
  - ESB site Leixlip for Cluid Approved Housing Body (AHB)
  - 28 dwelling units at Craddockstown, Naas
  - 30 dwelling units at Station Road, Kildare Town
- 13 Units at St. Evins Park, Monasterevin.



Aerial view of Fitzgerald's Close under construction

2025 Key Statistics



68

DIRECT BUILD UNITS
by KCC in Fitgerald's Close Maynooth, Patrician Avenue, Naas.



69

UNITS ON SITE
at 31st of December 2025.



4

PART 8S
launched in 2025 (71 units).



4

ACQUISITION AND REFURBISHMENT PROJECTS
for 8 people with intellectual and/or physical disability were finalised with smaller Approved Housing Bodies (AHBs).

Human Resources

During 2025, Human Resources continued to support the organisation through its core responsibilities in recruitment, training and development, staff welfare and wellbeing, industrial relations and superannuation. The department remained focused on fostering a supportive, inclusive and productive work environment, ensuring staff have access to the resources, supports and opportunities needed to deliver high quality services.

A key focus during the year was workforce planning and organisational development, including the completion of the Workforce Plan 2025–2029, to support future service needs, address skills requirements and ensure the Council is well positioned to meet evolving demands.











IMAGE: Kildare County Council, HR, at the Workplace Excellence Awards 2025.

Overview of 2025

- In 2025 the Recruitment onboarding app was developed to make the onboarding process more streamlined and paperless, keeping the process manageable both for the prospective employee and the Recruitment team. The App was developed in-house from KCC's own resources. The Recruitment and IT development sections worked in collaboration to develop a system that was suitable for the needs of HR Recruitment. No budget was allocated for the development of this app and there are no maintenance or annual fees involved.

  Some of the benefits include:

  Recruitment process is now 99% paperless, reduced risk of data breach, system integrated with MS Outlook to manage correspondence/documents to and from applicant, improved reporting capabilities and reduction in printing costs and paper usage. The Onboarding App was also shortlisted at the Workplace Excellence Awards 2025 in the Best Use of Technology Category.

- On National Workplace Wellbeing Day 2025, Kildare County Council announced the formation of our first Wellbeing Working Group, marking a significant step forward in our commitment to employee wellbeing across our 4 Wellbeing Pillars – Mental, Physical, Social and Financial. In October 2025, the Wellbeing Working Group launched our first Employee Health and Wellbeing Survey, the findings of which allow us to focus on key wellbeing needs and priority areas, as highlighted by our employees.

- Kildare County Council was shortlisted for 2 Workplace Excellence Awards in 2025 in the wellbeing categories of Excellence in Diversity, Culture and Inclusion and Excellence in Health and Safety for our approach to Menopause in the Workplace. We were also shortlisted for The Menopause Hub Workplace Excellence Awards in October 2025.

- In 2025 work was finalised on the Strategic Workforce Plan for the organisation following extensive engagement with Directorates. The Plan identifies the proactive management of current and future workforce to support the delivery of corporate objectives, identify skill gaps and aligning workforce planning with strategic goals. Kildare County Council's Workforce Plan 2025 – 2029 will be the subject of continuous review over the term of the Plan.

- In line with the Government's Public Service Apprenticeship Plan 2025, Kildare County Council enrolled 5 Apprentices in areas such as Cyber Security, Civil Engineering and Fitter Mechanic.

- The new Coaching Programme for Kildare County Council launched in November 2025. This programme is available to all staff members and designed to support their personal and professional development. This initiative reflects Kildare County Council's ongoing commitment to fostering growth, resilience and leadership within the organisation. Our panel of 8 dedicated Coaches comprised of experienced professionals from across the organisation all of whom completed a minimum QQI Level 6 Coaching Certificate in May 2025.

- Áras Chill Dara was approved as a Road Safety Authority Learning Centre in 2025 enabling the Driver Certificate of Professional Competence courses to be held in Áras Chill Dara for the first time. Solas Safepass courses were also held in Áras Chill Dara for the first time in 2025.
- In late 2025 Human Resources finalised a Mobility Policy, which serves as a guiding framework to manage workforce movements across the organisation. The policy will provide a structured approach to transfers, assess operational efficiencies, support talent retention and career growth, all while aligning with organisational goals and objectives and will be rolled out in early 2026

2025 Key Statistics



101
PARENTAL LEAVE APPLICATIONS
were received in 2025 supporting parents at work.

In addition to this, various other Work Life Balance Scheme applications were processed including:

16 NEW PARENT LEAVE APPLICATIONS

31 MATERNITY LEAVE APPLICATIONS

28 WORK SHARING APPLICATIONS

56 PARENT'S LEAVE APPLICATIONS

3 CARER'S LEAVE APPLICATIONS

4 CAREER BREAK APPLICATIONS

269
TRAINING COURSES
were delivered and

91
CONFERENCES/SEMINARS
attended in 2025, involving **1,323** employees.

2,502
TRAINING INSTANCES
completed successfully in 2025.

263
APPOINTMENTS
which included temporary appointments and promotions.

119 of these were new recruits

82
COMPETITIONS
ran with

80
PANELS ESTABLISHED.

400
RESPONSES
received to our first Employee Health and Wellbeing Survey in 2025.

DIRECTORATE 05

Integration & Strategic Property Management

We are committed to supporting inclusive communities, promoting integration and equality, and managing strategic property assets that enhance quality of life and support the future development of County Kildare.

05





Wear Red Day

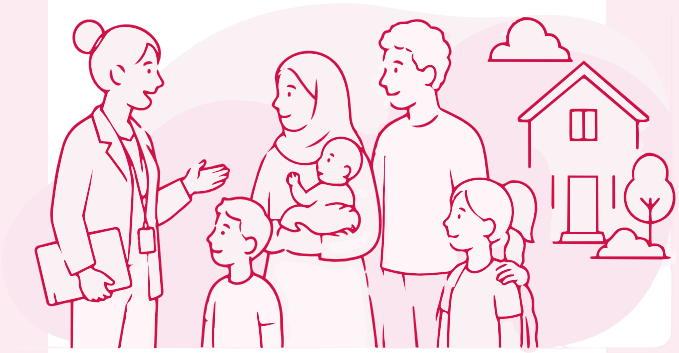
INTEGRATION & STRATEGIC PROPERTY MANAGEMENT

Integration

During 2025 the Local Authority Integration Team (LAIT) continued to provide dedicated, coordinated supports to people seeking international protection, refugees, and persons with temporary protection, living in State-contracted accommodation in County Kildare. The LAIT work focused on supporting integration, self-reliance, independence and participation in Irish life. Core activities included delivering information clinics in accommodation centres, resolving access issues to services, and working collaboratively with council departments, statutory agencies and community organisations to address specific needs and support positive integration outcomes across the county.

1,619

PEOPLE SUPPORTED



Overview of 2025

- In 2025, the Local Authority Integration Team (LAIT) focused on delivering person-centred, and trauma-informed integration supports for people seeking international protection, refugees and persons with temporary protection through coordinated outreach, information clinics, and multi-agency collaboration. The Local Authority Integration Team (LAIT) delivered a wide range of psychosocial activities across County Kildare including cultural, social, arts and sports activities, information sessions and training.
- The Integration Team sustained effective coordination and partnerships through the Community Integration Forum with education, health, youth and community services. Thematic meetings held under the auspices of the Community Integration Forum focusing specifically on supports and services for children and young people.
- Weekly volleyball and basketball event held in Naas CBS in conjunction with Gardaí from the Naas Community Policing Unit for residents of the Designated Accommodation Centres (DACs) in Newhall, Punchestown and the Kill Equestrian Centre. This was organised to provide an outlet for significant numbers of young (18–22-year-olds) who had arrived from Ukraine during the period from October to December and provided an opportunity to mix in the community.

2025 Key Statistics



214
INFORMATION CLINICS
Delivered.



1,830
INTEGRATION-RELATED QUERIES
Resolved



50
PROGRAMME REFUGEES RESETTLED
Resettled.



FORTNIGHTLY
CLINICS HELD IN DACS
by the Ukraine Services and Accommodation Team.



Acquisition of Donaghcumper House

INTEGRATION & STRATEGIC PROPERTY MANAGEMENT

Procurement & Property Management

Procurement & Property Management supported the effective delivery of Council services through strengthened procurement governance, strategic asset management and operational efficiencies.

The section progressed key initiatives to enhance procurement compliance, value for money and organisational capability, while advancing property acquisition, land management and records modernisation. Investment in systems, training and digital tools improved oversight of Council-owned assets, procurement activity and contractual risk, supporting transparent, efficient and compliant use of public resources across Kildare County Council.

Overview of 2025

- Development and introduction of Land Management App that allows real-time inspection of lands in the ownership of Kildare County Council. This is linked to the Property Information Register (PIR) system and allows information to be checked on the condition of boundaries, gates and access and to identify instances of adverse possession.
- Completion of the acquisition of Donaghcumper Lands and arrangement put in place for the ownership and management of Donaghcumper House by the OPW.
- The development of a contract risk register and a PROCREF system that is linked to Agresso. This allows purchases only to be made where contracts are in place and therefore ensuring procurement compliance. It will also allow us to analyse individual spends across the organisation and identify the possibility of amalgamating these spends under one contract thus ensuring Value for Money (VFM).
- Procurement Team staff trained to deliver procurement training to Kildare County Council staff in systems such as eTenders. This eliminates the need for external trainers and associated costs.
- Delivery of Cotton Mills as a dedicated file storage and management facility.

Meet the Buyer Event



2025 Key Statistics

PROCUREMENT

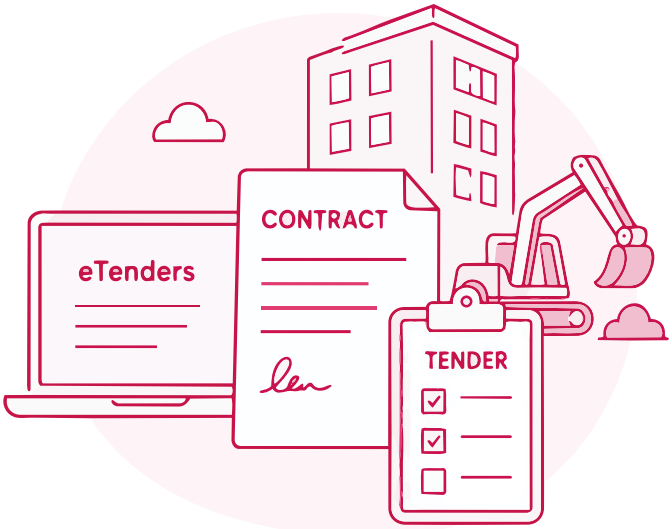
103
SUPPLY GOV COMPETITIONS
Plant Hire & Minor Building/Civil Works

€18.5M
APPROX. VALUE

170
ETENDERS COMPETITIONS
Public Contract Competitions

€171M
APPROX. VALUE

PROCUREMENT ACTIVITY



273
TOTAL COMPETITIONS
Combined SupplyGov & eTenders

€189.5M
TOTAL VALUE
Advertised & Managed

PROPERTY INTEREST REGISTER

2,416
PIR RECORDS MAPPED

1,111
PROPERTY RECORDS UPDATED
Registered to KCC

434
NEW PIR RECORDS ADDED

Increase on the PIR System in 2025



Health and Safety Conference 2025

INTEGRATION & STRATEGIC PROPERTY MANAGEMENT

Health & Safety and Accessibility

In 2025, Kildare County Council progressed key health, safety and wellbeing initiatives through enhanced staff training, health promotion programmes the Health & Safety Conference and proactive risk management activities, supporting a safe and compliant workplace.

Accessibility and inclusion were advanced through disability awareness initiatives, community events, the Kildare Inclusivity Festival, school programmes and improvements to inclusive public spaces, reinforcing the Council's commitment to a safe, healthy and inclusive environment for all.

Overview of 2025

Health and Safety

- Development and rollout of an Induction eLearning training module.
- Development and rollout of a Safety Statement eLearning training module.
- Annual Health and Safety Conference 2025 in the Osprey Hotel – "Financial Wellbeing".
- Health and Safety Roadshows across transportation directorate covering Safety Statement briefing and Defibrillator training.
- Annual Health promotion initiatives including Health screening and Flu vaccinations.



Health and Safety Conference 2025

2025 Key Statistics

INDUCTION TRAINING

43 attendees in person

78 attendees through new eLearning module.

650 SAFETY STATEMENT ELEARNING MODULE attendees.

ANNUAL HEALTH & SAFETY CONFERENCE



216 IN-PERSON ATTENDEES

230 ONLINE ATTENDEES

86 RECORDING VIEWS

133 OUTDOOR STAFF ATTENDED HEALTH & SAFETY ROADSHOWS.

70 SITE INSPECTIONS WERE COMPLETED ACROSS ALL DIRECTORATES.

98 VDU ASSESSMENTS WERE COMPLETED ACROSS THE ORGANISATION.

STAFF HEALTH & WELLBEING

244 STAFF AVAILED OF HEALTH SCREENING INITIATIVE.

169 STAFF AVAILED OF FLU VACCINATIONS.

78 STAFF ATTENDED GAS NETWORKS TRAINING.

Overview of 2025

Accessibility

- Hosted the inaugural Kildare Inclusivity Festival, a free community event celebrating inclusion, diversity, and disability awareness.
- Funded and organised Barretstown Family Day Camp for families of disabled children.
- Developed a disability awareness eLearning module for Kildare County Council Staff.
- Delivery of Kildare Inclusion Schools Project to Transition Year students in Newbridge College - Supporting students to foster positive attitudes to disability and giving practical skills to be able to complete access audits in their local communities.
- In collaboration with County Kildare Access Network, we hosted Kildare Disability Week to raise awareness and promote inclusion for people with disabilities.

Kildare Inclusivity Festival



2025 Key Statistics

KILDARE INCLUSIVITY FESTIVAL

6,000-7,000
ATTENDEES



35
FAMILIES
Barretstown
Family Day Camp

10
TRANSITION YEAR STUDENTS
6-week Inclusion Schools Programme

KILDARE DISABILITY WEEK



250
ACCESS NETWORK FLAGS
Flown across
County Kildare

36
FAMILIES
Sensory Santa
in Leixlip

OPENING OF INCLUSIVE PLAYGROUND IN LEIXLIP

DIRECTORATE 06

Planning, Enterprise & Economic Development

We are committed to fostering economic opportunity, supporting thriving businesses and communities, and ensuring sustainable planning and development across the County.

06



PLANNING, ENTERPRISE & ECONOMIC DEVELOPMENT

Planning

In 2025, Kildare County Council's Planning Department continued to plan for sustainable communities by ensuring that development takes place in the right locations, at the right time, and in a manner that supports balanced social, economic and physical growth. The department remained focused on protecting and enhancing the county's natural, built and cultural environment while facilitating the delivery of housing, employment and infrastructure. During the year, priority was placed on delivering high quality, innovative and climate responsive planning, progressing forward planning and settlement plans, strengthening development management and enforcement processes, and supporting heritage and biodiversity initiatives, ensuring planning continues to respond to the evolving needs of County Kildare and its communities.



OPPOSITE: Giant Hogweed Project – Tully Stream, May 2025

RIGHT: National Heritage Week Talk at Castledermot with Dr. Sharon Greene

Overview of 2025

At the Planning Institute (IPI) Planning Awards 2025, Kildare County Council received 2 national awards, Planning Authority of the Year, and the Heritage & Culture Award for the Revival of Naas Town Centre – "Reimagining the Potato Market", and a Highly Commended recognition in the Plan Making Category - The Maynooth Joint Local Area Plan 2023–2029. These honours reflect Kildare County Council's commitment to delivering innovative, inclusive, and sustainable planning for the communities of County Kildare.

Development Management:

Submission of planning applications online continues to rise with 89% of planning applications submitted via the online planning portal, an increase of 11% on 2024.

Planning Enforcement:

In 2025, the Planning Enforcement section initiated significant upgrades to the planning enforcement system resulting in streamlined internal processes, improved case management and more efficient tracking & resolution of enforcement matters. For customers, this means clearer communication, quicker response times to enquiries, and more consistent handling of cases, resulting in a more transparent, accessible and responsive planning enforcement service.

Irish Planning Institute (IPI) Awards 2025





Community Monuments Fund 2025 – Moone Abbey Tower project team

Forward Planning, Heritage & Nature:

In early 2025, the Forward Planning team completed the Maynooth Joint Local Area Plan, with its adoption by the Elected Members in February. The team progressed Variation 1 to the Kildare County Development Plan 2023–2029 through the statutory process whereby the Elected Members of Kildare County Council adopted the Kilcullen Settlement Plan and subsequently published Variation 2 (Newbridge Settlement Plan) and Variation 3 (National Planning Framework) all of which form part of a wider programme to address the sustainable provision of housing and development of community facilities across County Kildare.

The Biodiversity Office, in conjunction with landowners and professional advisors continued to actively conduct treatments to control giant hogweed along the Nurney/Tully River in Kildare.

The Ballymore Eustace Himalayan Balsam Project was shortlisted for Biodiversity Project of the Year Award by Ireland's Climate Change Leadership Awards.

During Heritage Week 2025 more than 120 events were hosted across the County.

Kildare Land Activation Office:

This office comprises a multi-disciplinary team focusing on the implementation of certain key development area masterplans in the County. It was set up in September 2025, and the primary role is to provide a proactive and coordinated approach to the delivery of housing on strategically significant developments such as urban extensions/regeneration propositions together with supporting infrastructure for new communities in Co. Kildare.

Building and Development Control

The Legacy Estate Remediation Project continued to perform strongly in 2025, contributing to the completion and taking in charge of 9 estates where the original developer is no longer active.

Progress continued in 2025 on the development of a publicly accessible Taking in Charge map interface, ahead of its launch. This will allow members of the public to easily check the Taking in Charge status of all housing estates within the county.

2025 Key Statistics

DEVELOPMENT MANAGEMENT

1,705/1,201
PLANNING APPLICATIONS
Received / Valid

78%
APPLICATIONS GRANTED

566
ADDITIONAL INFORMATION REQUESTS

DEVELOPMENT MANAGEMENT

1,718
RESIDENTIAL UNITS GRANTED



82%
DECISIONS CONFIRMED
Appealed applications where decision upheld.

278 / 227
PRE-PLANNING
Requests / Meetings Completed

PLANNING ENFORCEMENT



323 / 322
CASES
Received / Closed

599 / 135
WARNING LETTERS
Issued / Notices Served

FORWARD PLANNING, HERITAGE & NATURE

52
PROJECTS & PLANS
Undertaken

208
EVENTS & TRAINING
Supported

€681,415
FUNDS DISTRIBUTED
To Heritage & Nature Projects

207
CONSULTATIONS, EVENTS & SURVEYS Undertaken

BUILDING & DEVELOPMENT CONTROL

15
ESTATES TAKEN IN CHARGE

18
TAKING-IN-CHARGE REQUESTS

9,458
BUILDING CONTROL INSPECTIONS
Completed

223
DISABILITY ACCESS CERTIFICATES (DACS) ISSUED

Taste of Kildare 2025



PLANNING, ENTERPRISE & ECONOMIC DEVELOPMENT

Enterprise, Economic Development & Tourism

The Enterprise, Economic Development and Tourism section continued to support sustainable economic growth across County Kildare. Through the Local Enterprise Office (LEO), the Council provided targeted training and supports to retailers and businesses, focusing on leadership, business performance, sales, marketing and visual merchandising. Grant aid remained a key driver of economic activity, with digitalisation and energy efficiency supports helping businesses to reduce costs, improve competitiveness and operate more sustainably, while supporting job creation and enterprise growth across the county.

Overview of 2025

Kildare Hub Strategy

The K-Hub Strategy, an initiative of Kildare County Council, won the "Promoting Economic Development" category at the 2025 Chambers Ireland Excellence in Local Government Awards.

Launched in 2020, the K-Hub Strategy was designed to foster partnership and entrepreneurship, while decentralising enterprise support across County Kildare. The strategy delivers this ambition through the development of a network of purpose built innovation or "cluster" hubs, each aligned to key regional strengths.

To date, 3 hubs are fully operational:

- Enterprise and Technology Hub – Naas
- Craft Hub – Kildare
- Equine Innovation Hub – Kildare

In addition, a Food Innovation Hub has been successfully completed and opened in the restored Old Model School, Athy, while retrofit works have commenced on 2 further hubs in Monasterevin, dedicated to Textiles and a Regional Circular Economy Hub, in Athy.

Beyond providing vital skills development, enterprise support, and employment opportunities, the K-Hub network plays a significant role in town-centre regeneration, bringing renewed activity, investment, and vibrancy to Kildare's streetscapes.



JTF: Participants at the Just Transition Tourism activation workshop on sustainable self-catering accommodation at Fuchsia Lane Farm.



Brigid: The Women in Business Luncheon, hosted by Kildare County Council's Local Enterprise Office in partnership with County Kildare Chamber and Network Ireland Kildare, featured guest speaker Sarah de Lagarde.

Local Enterprise Week 2025 – Kildare Programme

3-7 March 2025

Local Enterprise Week 2025 delivered a full programme of events across County Kildare as part of a national initiative including a full Kildare specific programme, comprised of over 300 events nationwide. The Kildare programme was coordinated by Local Enterprise Office Kildare and targeted entrepreneurs, start ups and small businesses at all stages of development providing practical supports, peer learning and opportunities for collaboration.

The programme focused on key priority areas including:

- Start up supports
- Access to funding, exporting supports and scaling opportunities
- Sustainability
- Pitch battles, networking events, and AI focused sessions

Taste of Kildare 2025

16–17 August 2025, Naas Racecourse

Taste of Kildare 2025 was delivered as a major showcase of the county's food, drink and craft producers. The 2-day event featured over 50 Kildare based producers and was supported and curated by Local Enterprise Office Kildare. The event provided a platform for local businesses to access new markets, build brand awareness and connect directly with customers, while also enhancing Naas Racecourse as a destination venue.

Key programme elements included:

- Flavours of Kildare Food Cluster, showcasing local food and drink brands such as Hollow Leg, Donadea Wagyu, Fused by Fiona Uyema and Aisling's Taste of Home.
- GATHER Creative Cluster, featuring Kildare craft and design exhibitors which included One More Thing, Pure Oskar and photographer Daniel J. O'Neil.

National Women's Enterprise Day 2025 – Styled for Success

National Women's Enterprise Day 2025 was delivered as a celebration of women entrepreneurs in County Kildare. The event took place at the Keadeen Hotel, Newbridge, and highlighted innovation, creativity and leadership across the female led business community.

Key features included:

- A fashion and textiles showcase, including a runway event narrated by Sonya Lennon.
- A curated pop up boutique featuring female led Kildare fashion and textile brands.
- Networking opportunities and an afternoon tea event.
- A preview of the upcoming Kildare Fashion & Textiles Hub.

Supporting Retail and Town Centre Vitality

Retailers play a key role in generating footfall and economic activity in Kildare's towns and villages. An attractive streetscape gives our town centres a more vibrant and inviting feel. The shopfront grant, universal accessibility grant and retail window merchandising schemes are focused on supporting our local businesses.

Support was provided through:

- The Shopfront Improvement Grant Scheme.
- Universal Accessibility & Age-Friendly Grant.
- Retail Window Merchandising Supports.



NWED: Style Your Success, delivered in partnership with County Kildare Chamber and Network Ireland Kildare Branch, celebrated women in business, fashion and entrepreneurship.

2025 Key Statistics

LOCAL ENTERPRISE & TOURISM

417

NEW JOBS CREATED



2,600+

PROGRAMME PARTICIPANTS

Employment & Enterprise Development Programmes

322

START YOUR OWN BUSINESS

Participants

ENTERPRISE & TOURISM INVESTMENT



30

CLIENT COMPANIES FUNDED

Priming, Business Expansion, Technical Assistance for Micro Exporters, GradStart and Feasibility Study Grants

5

TOURISM PROJECTS APPROVED

Almost

€1.9M

FUNDING SECURED

EU Just Transition Placemaking Scheme

DIRECTORATE 06

Transport, Mobility & Open Spaces

We are committed to delivering safe and sustainable transport networks, enhancing mobility, and creating high-quality open spaces that support healthy, connected and vibrant communities.



06



Maynooth Greenway

TRANSPORT, MOBILITY & OPEN SPACES

Transport

In 2025, Transport focused on the safe, efficient and sustainable management of County Kildare's road network, while progressing investment in active travel, public transport and climate responsive infrastructure.

Transport continued to maintain and upgrade over 3,000 kilometres of roadway, deliver capital and maintenance programmes, and implement traffic management and pedestrian safety measures. Sustainable transport initiatives supported walking, cycling, public transport, greenway delivery and fleet modernisation, promoting modal shift and improving connectivity across the county.



3,000km

of roadways maintained and upgraded.

Overview of 2025

Operations

Kildare County Council continues to maintain a network of 3,223 km of public road. The Council upgraded over 180km of public road during the year through restoration improvement, restoration maintenance and climate action measures. The Winter Maintenance Plan treats over 700 km of local, regional and national secondary roads keeping them open to traffic, and safe to travel on during the colder part of the year.

Regional Salt Barn

Following the opening of the Machinery Yard and Regional Salt Barn in 2024, the Regional Salt Barn began issuing salt to surrounding local authorities for the 2025-26 winter season on behalf of the Department of Transport.

Royal Canal Greenway

In September 2025, the Royal Canal Greenway from Maynooth to Leixlip was officially opened by Minister Darragh O'Brien. The official opening marked the completion of 7.75km extending from Maynooth Harbour to Cope Bridge, Leixlip. The completion of the Greenway means users can now cycle over 120km from Leixlip to Cloondara, Co. Longford along the Royal Canal.

Active Travel Schemes

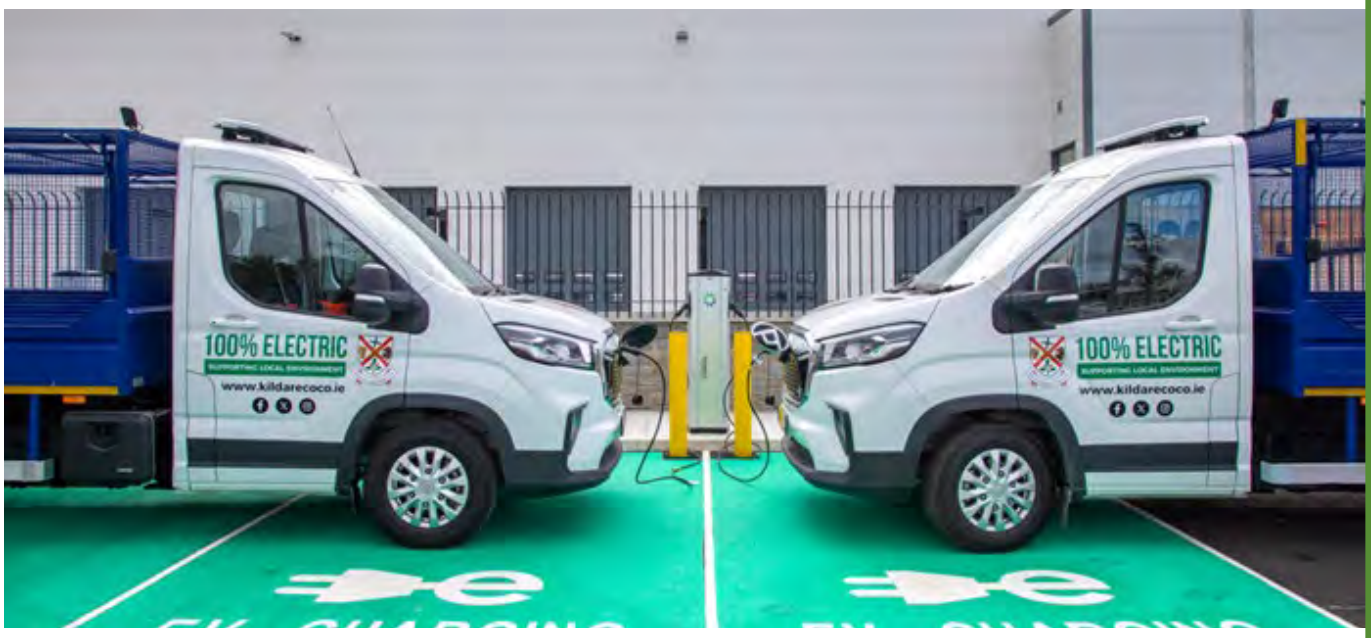
In 2025, Kildare County Council drew down funding of €11.5m from the National Transport Authority (NTA) in the progression of over 35 schemes including cycling and greenway active travel schemes, new bus stop infrastructure including bus shelters in support of local link and other bus service providers.

Electric Vehicle Fleet

Kildare County Council continued its modernisation of the fleet and commitment of Climate Action measures with the purchase of 22 electric vehicles (EVs) in 2025. The Council will continue to invest in EVs in 2026 and beyond.

Park and Stride





EV Fleet

2025 Key Statistics

76 km

RESTORATION IMPROVEMENT WORKS completed.

101 km

RESTORATION MAINTENANCE WORKS completed.

22,740 lights

PUBLIC LIGHTS UPGRADED TO LED LANTERNS (83% of network)

22

ELECTRIC VEHICLES purchased in 2025.

INVESTING IN A SUSTAINABLE FUTURE

Improving infrastructure, enhancing energy efficiency and reducing our environmental impact.



TRANSPORT, MOBILITY & OPEN SPACES

Parks & Open Spaces

The Parks & Open Spaces Department is responsible for the design, provision and maintenance of Kildare County Council's parks, recreational facilities and public open spaces.

In 2025, the section continued to deliver high quality, inclusive and well managed amenities across the county, supporting health, wellbeing and quality of life through accessible play, recreation and landscape management.

IMAGE TOP: Artist Eoin McKeown & Layla Attride

Overview of 2025

- Completion of Leixlip Playground, incorporating a range of inclusive and accessible play equipment.
- Kilcock Playground was opened in October and is located adjacent to the new community centre, complementing and enhancing the overall facility.
- A Part 8 for the installation of a sensory garden for St Catherine's Park was approved by the Celbridge Leixlip Municipal District members.
- National Play Day 2025 was delivered in September at Áras Chill Dara, providing a free and inclusive family event featuring over 30 workshops and events for children, and was attended by approximately 3,300 people.
- Part 8 approval was granted for the Old Kilcullen Heritage Trail, facilitating the development of a heritage route incorporating landscape enhancements, quiet road measures and pedestrian access improvements.

2025 Key Statistics



3,300

people attended the annual Play Day Event in **Áras Chill Dara.**



1,273

CRMs resolved.



€830,000

spent maintaining **Parks & Open Spaces** throughout the county.



€352,000

spent maintaining

33 Playgrounds

14 Outdoor Gyms

3 skateparks.



INVESTING IN COMMUNITIES

Creating vibrant, healthy spaces for everyone to enjoy.



Appendices


SILVER BIRCH AWARD
CERTIFICATE
DZ Climate Champions
Maynooth Sustainable Energy Community
DZ ACTION





IMAGE 1: DZ Climate Champions 2025 - Silver Birch Award Winners

IMAGE 2: Emily Square, Athy

IMAGE 3: Visit to the completion of the Greenfields Maynooth social housing development

Appendix 1: Strategic Policy Committee Scheme (SPC) 2024-2029

The following outlines the Strategic Policy Committee Scheme 2024-2029 membership and items discussed at meetings.

Planning, Enterprise and Economic Development SPC

Name	Council Member / Sectoral Interest
Councillor Ivan Keatley – Chairperson	Elected Member of Kildare County Council
Councillor Mark Leigh	Elected Member of Kildare County Council
Councillor Tom McDonnell	Elected Member of Kildare County Council
Councillor Claire O'Rourke	Elected Member of Kildare County Council
Councillor Padraig McEvoy	Elected Member of Kildare County Council
Councillor Evie Sammon	Elected Member of Kildare County Council
Councillor David Trost	Elected Member of Kildare County Council
Evan Arkwright	Business/Commercial Pillar
Patrick Fagan	PPN Social Inclusion
Colm Kenny	PPN Environmental/Conservation
Anthony Neville	Development/Construction Pillar

The Planning, Enterprise & Economic Development SPC met 4 times in 2025 to continue their work in considering the following issues:

- Monitor implementation of Kildare County Development Plan 2023 – 2029 (as varied) including review of annual monitoring report.
- Variations to the County Development Plan 2023-2029 (as varied) to include Kilcullen Settlement Plan
- Ongoing monitoring and review of Serviced Sites Scheme in collaboration with the Housing Department
- Overview & Monitoring of the implementation of the economic elements of the Local Economic Community Plan (LECP)
- Overview of Local Enterprise Office activities.
- Review the implementation of the revised K Hub Strategy Actions
- Monitor/overview of the wide range of heritage and nature led projects undertaken by the Architectural Conservation Officer, Biodiversity, Ecologist and the Heritage Officer.
- Develop and consider the impacts of any Waiver of Rates Scheme in accordance with S.I. No. 349 of 2024 Local Government Waiver of Rates Regulations 2024.

Transportation, Mobility and Open Spaces SPC

Name	Council Member / Sectoral Interest
Councillor Kevin Duffy - Chairperson	Elected Member of Kildare County Council
Councillor Ger Dunne	Elected Member of Kildare County Council
Councillor Peter Melrose	Elected Member of Kildare County Council
Councillor Noel Connolly	Elected Member of Kildare County Council
Councillor Tracey O'Dwyer	Elected Member of Kildare County Council
Councillor Paul Brooks	Elected Member of Kildare County Council
Councillor Paul Ward	Elected Member of Kildare County Council
Cormac Browne	Agriculture/Farming Pillar
Gerry Prendergast	Business/Commercial Pillar
Eamonn Mahoney	PPN Community/Voluntary
Vacant	Development/Construction Pillar

The Transportation, Mobility and Open Spaces SPC met four times in 2025.

Items dealt with under the Work Programme included the following:

- Considered the regional strategy, led by Kildare County Council, for EV (electric Vehicle) charging infrastructure in Kildare, Louth, Meath and Wicklow.
- Considered the Kildare Public Lighting Policy for the prioritisation of new public lighting.
- Outdoor Recreation Policy
- Considered policies in respect of traffic calming Guidance documents and procedures for the implementation of yellow boxes on public roads.
- Received a presentation on issues related to Road Safety.
- The Committee agreed a policy to address Roadside Memorials for those who have died on our roads.
- Quarterly updates from the Director of Service on the Transport, Mobility & Open Spaces Directorate.

Environment and Water Services SPC

Name	Council Member / Sectoral Interest
Councillor Bill Clear - Chairperson	Elected Member of Kildare County Council
Councillor Paula Mulroe	Elected Member of Kildare County Council
Councillor Carmel Kelly	Elected Member of Kildare County Council
Councillor William Durkan	Elected Member of Kildare County Council
Councillor Peggy O'Dwyer	Elected Member of Kildare County Council
Councillor Anne Breen	Elected Member of Kildare County Council
Patricia Foley	PPN Environmental/Conservation
Sinead Ronan	Business/Commercial Pillar
Denis Logan	PPN Community/Voluntary
Thomas O'Connor Jnr	Agriculture/Farming Pillar

The Environment and Water Services Committee held 4 meetings in 2025 to continue their work in the areas of litter management, environmental protection, enforcement and coordination with related strategies and operational initiatives.

Particular highlights:

- The preparation of a new Litter Management Plan, including statutory requirements, public consultation stages, and alignment with national waste policy.
- The Local Authority Waters Programme (LAWPRO) Action Plan, by way of a joint presentation outlining LAWPRO's support for the achievement of the Water Framework Directive objectives through the development and execution of River Basin Management Plans and Programmes of Measures.
- Local Authority Environmental Enforcement Performance (EPA's Recommended Minimum Criteria for Environmental Inspections (RMCEI))
- Environmental Awareness issues / initiatives
- CCTV Pilot Scheme at Edmund Rice Square, Athy.
- The development and review of a Work Plan for the Strategic Policy Committee
- Motions from council

Climate Action SPC

Name	Council Member / Sectoral Interest
Councillor Daragh Fitzpatrick – Chairperson	Elected Member of Kildare County Council
Councillor Brian Dooley	Elected Member of Kildare County Council
Councillor Tim Durkan	Elected Member of Kildare County Council
Councillor Angela Feeney	Elected Member of Kildare County Council
Councillor Rob Power	Elected Member of Kildare County Council
Councillor Brendan Wyse	Elected Member of Kildare County Council
Nathan Flaherty	PPN Environmental Conservation
Louise Rawlins Traynor	PPN Community/Voluntary
Sinéad Ronan	Business/Commercial Pillar
Thomas Malone	Agriculture/Farming Pillar

The Climate Action Strategic Policy Committee met four times in 2025 to continue their work in considering the following issues:

- Inform and input into the implementation of Kildare County Council Climate Action Plan including mitigation and adaptation measures.
- Informed discussion on the status of the Grass to Gas project which explores how waste grass cuttings from public lands can be converted into renewable biomethane gas using anaerobic digestion (AD)
- Reviewed progress on the Energy Efficiency and ISO 50001 certification
- Advance knowledge on Carlow County Council projects as Ireland's leading demonstrator of raingardens in an urban setting, and Kildare County Councils Flood Relef management works.
- Increased awareness on Climate Mis/Disinformation given by Prof. Jennie Stephens, Professor of Climate Justice ICARUS Climate research Centre at the national University of Ireland Maynooth.
- Influence regional and national policy development.
- Foster community engagement and participation in climate action.

The Climate Action SPC's workplan was formally agreed in March 2025, agreeing on three priority thematic areas, Energy, Flooding and Climate Adaptation and Climate Communication and Engagement. The SPC reviewed progress on the Energy and Climate Mitigation, considered Climate Adaptation, Flooding and Nature Based Solutions and supported actions to improve Climate Communication and Community Engagement.

Housing and Regeneration SPC

Name	Council Member / Sectoral Interest
Councillor Aoife Breslin – Chairperson	Elected Member of Kildare County Council
Councillor Donna Phelan	Elected Member of Kildare County Council
Councillor Fintan Brett	Elected Member of Kildare County Council
Councillor Nuala Killeen	Elected Member of Kildare County Council
Councillor Noel Heavey	Elected Member of Kildare County Council
Councillor Seamie Moore	Elected Member of Kildare County Council
Councillor Chris Pender	Elected Member of Kildare County Council
Chris Harrison	Trade Union Pillar
Mary Gill	PPN Community/Voluntary Sector
Vacant	PPN Social Inclusion
Colin McKenna	Development/Construction Pillar

The Housing and Regeneration SPC held four meetings in 2025 to continue their work in considering the following issues:

- Housing for All
- Homelessness
- Affordable Housing
- Croí Cónaithe (Towns Fund)/ County Kildare Serviced Sites Scheme
- Special Projects and Public Realm (SPPR)
- Addressing Vacancy
- Strategic Plan for Housing Persons with a Disability
- Energy Efficiency Retrofit Programme
- Asset Management
- Traveller Accommodation Programme 2025 -2029
- Tenant Purchase Scheme
- Keeping of pets

Local Community, Culture and Integration SPC

Name	Council Member / Sectoral Interest
Councillor Suzanne Doyle - Chairperson	Elected Member of Kildare County Council
Councillor Pat Balfe	Elected Member of Kildare County Council
Councillor Bernard Caldwell	Elected Member of Kildare County Council
Councillor Veralouise Behan	Elected Member of Kildare County Council
Councillor Rupert Heather	Elected Member of Kildare County Council
Councillor Lumi Panaite Fahey	Elected Member of Kildare County Council
Until Oct 2025	Elected Member of Kildare County Council
Councillor Declan Ryan	Trade Union Pillar
From November 2025	Elected Member of Kildare County Council
Councillor Brian O'Loughlin	Elected Member of Kildare County Council
Maureen Bergin	Business/Commercial Pillar
Caroline McDonald	PPN Environmental/Conservation
Majella O'Keeffe	PPN Community/Voluntary
Dr Deepak Kumar	PPN Social Inclusion

The Local Community and Cultural Strategic Policy Committee convened on four occasions in 2025 to progress its work across a range of key areas, including:

- Brigid, Spirit of Kildare
- Age Friendly initiatives
- Library services
- Twinning, integration, Roma Traveller strategy and community development
- Community administration
- Grant schemes
- Sports Partnership activities
- Coordination of projects with other Strategic Policy Committees, the Climate Action team and the Public Realm team
- Consideration of motions referred by the Council.

During the year, the following policies and strategies were considered and agreed by the Committee.

- Kildare Library Development Plan
- Kildare County Archives Development Plan
- Kildare Municipal Art Collection Purchasing and Donations Policy.

The Committee also received updates on the following:

- *In Perpetual Motion* Arts Strategy
- Implementation of the Local Community Safety Partnership
- Kildare Volunteer Centre Annual Report.

Appendix 2: Committees of the Council 2025

Audit Committee

Members:

- Councillor Suzanne Doyle
- Councillor Seamie Moore
- Councillor Chris Pender

External Members:

- Dr. Moling Ryan (Chairperson)
- Mr. Ken Conway
- Ms. Deirdre Coughlan Murray
- Ms. Aislinn O'Gorman

Corporate Policy Group

- Councillor Carmel Kelly (Cathaoirleach/Chair)
- Councillor Aoife Breslin
- Councillor Bill Clear
- Councillor Suzanne Doyle
- Councillor Kevin Duffy
- Councillor Daragh Fitzpatrick
- Councillor Ivan Keatley
- Councillor Claire O'Rourke

Protocol and Procedures Committee

Members:

- Councillor Suzanne Doyle, Chairperson
- Councillor Anne Breen
- Councillor Aoife Breslin
- Councillor Bernard Caldwell
- Councillor Brian Dooley
- Councillor Padraig McEvoy
- Councillor Chris Pender
- Councillor Evie Sammon
- Councillor David Trost
- Councillor Brendan Wyse

Finance Committee

Members:

- Councillor Kevin Duffy, Chairperson
- Councillor Angela Feeney
- Councillor Ivan Keatley
- Councillor Carmel Kelly
- Councillor Nuala Killeen

County Kildare Twinning Committee

Members:

- Councillor Veralouise Behan
- Councillor Fintan Brett
- Councillor Angela Feeney
- Councillor Rupert Heather
- Councillor Brian O'Loughlin

Local Traveller Accommodation Consultative Committee

Members:

- Councillor Anne Breen
- Councillor Aoife Breslin
- Councillor Daragh Fitzpatrick
- Councillor Peggy O'Dwyer, Chairperson
- Councillor Claire O'Rourke

Local Rural Water Monitoring Committee

Members:

- Councillor Fintan Brett
- Councillor William Durkan
- Councillor Rupert Heather
- Councillor Mark Leigh
- Councillor Chris Pender

Coiste Gaeilge

Members:

- Councillor Noel Connolly (Cathaoirleach)
- Councillor Anne Breen
- Councillor Brian Dooley
- Councillor Claire O'Rourke
- Councillor Donna Phelan

Twinning Liaison Committee

Members:

- Councillor Aoife Breslin
- Councillor Angela Feeney
- Councillor Carmel Kelly
- Councillor Brian O'Loughlin
- Councillor Lumi Panaite Fahey
  Until 23 October 2025
- Councillor Declan Ryan
  Since 24 November 2025

Historic Monuments Advisory Committee

Members

- Councillor Mark Leigh
- Councillor Brendan Wyse

St. Brigid Festival Working Group

Members

- Councillor Veralouise Behan
- Councillor Angela Feeney
- Councillor Brian O'Loughlin
- Councillor Claire O'Rourke
- Councillor Evie Sammon

Appendix 3: Membership of External Bodies 2025

Other Bodies

Association of Irish Local Government (AILG)

Members

- Councillor Fintan Brett
- Councillor Bill Clear
- Councillor Carmel Kelly

Athy Heritage Company CLG

Member

- Councillor Brian Dooley

County Kildare Fáilte CLG

Member

- Councillor Suzanne Doyle

County Kildare LEADER Partnership CLG

Members

- Councillor Pat Balfe
- Councillor William Durkan

Drehid Community Liaison Committee

Members

- Councillor Daragh Fitzpatrick
- Councillor Brendan Wyse

Eastern and Midland Regional Assembly

Members

- Councillor Kevin Duffy
- Councillor Padraig McEvoy
- Councillor Robert Power

Irish Public Bodies Mutual Insurance

Member

- Councillor Evie Sammon

County Kildare Community Network CLG

Members

- Councillor Mark Leigh
- Councillor Robert Power
- Councillor Brendan Wyse

Kildare Heritage Forum

Members

- Councillor Noel Heavey
- Councillor Brian O'Loughlin
- Councillor Claire O'Rourke

Kildare Town Heritage Company CLG

Members

- Councillor Pat Balfe
- Councillor Noel Connolly
- Councillor Suzanne Doyle

Kildare Sports and Leisure Facilities Ltd.

Members

- Councillor Bill Clear
- Councillor Brian Dooley

Kildare Wicklow Education and Training Board

Members

- Councillor Daragh Fitzpatrick
- Councillor Rupert Heather
- Councillor Claire O'Rourke
- Councillor Evie Sammon
- Councillor David Trost
- Councillor Brendan Wyse
- Councillor Nuala Killeen

Leixlip Amenities Centre

Members

- Councillor Bernard Caldwell
- Councillor Nuala Killeen

Local Authority Members Association (LAMA)

Member

- Councillor Noel Heavey

Local Community Development Committee

Members

- Councillor Carmel Kelly
- Councillor Paula Mulroe
- Councillor Tracey O'Dwyer

Monread Community Centre

Members

- Councillor Fintan Brett
- Councillor Ger Dunne

South-Western Regional Drugs and Alcohol Taskforce

Members

- Councillor Lumi Panaite Fahey
  Until 23 October 2025
- Councillor Rupert Heather
  Since 24 November 2025

Regional Health Forum (Dublin Mid-Leinster)

Members

- Councillor Veralouise Behan
- Councillor Anne Breen
- Councillor Peggy O'Dwyer
- Councillor Peter Melrose
- Councillor Lumi Panaite Fahey
  Until 23 October 2025
- Councillor Declan Ryan
  Since 24 November 2025
- Councillor Donna Phelan
  Since 22 September 2025

Midlands Regional Transition Team

Members

- Councillor Kevin Duffy
  Until June
- Councillor Carmel Kelly
  From June

Kildare-Meath Grid Upgrade Community Forum

Members

- Councillor Peter Melrose
- Councillor Donna Phelan

EU Local Councillors Network

Members (County Kildare Representatives)

- Councillor Angela Feeney
  From September 2025
- Councillor Rupert Heather
  From June 2025

Kildare Road Safety Working Together Group (established September 2025)

Members

- Councillor Tracey O'Dwyer (South Kildare)
- Councillor Paul Ward (North Kildare)

Appendix 4: Conferences Attended in 2025

Conferences Attended in 2025

Expenditure incurred: €930

Date	Conference/ Seminar within the state	No. of Members Attended
February 2025	Eastern and Midland - Regional Assembly - AIR Conference	1
2 October 2025	IPI Autumn Planning Conference	2
13 October 2025	Leitrim County Council – Smart Towns and Villages Conference 2025	2
15-16 October 2025	ICSH Biennial National Social Housing Conference	1

Appendix 5: Training Attended in 2025

Training Attended in 2025

Expenditure incurred: €10,056

Date	Training Details	No. of Members Attended
24 January 2025	AILG OPR Planning Training Webinar	4
30-31 January 2025	LAMA Spring Seminar	3
5 February 2025	University College of Cork - Climate Crisis and Local Government – NQF L7.	1
20 February 2025	AILG Module 1 – An Overview of Wind Energy	3
28 February 2025	AILG Chat GPT Webinar	2
22 March 2025	AILG - Embracing Equality- Cultivating Inclusive Local Communities	2
28 March 2025	AILG OPR Planning Webinar	2
2-3 April 2025	AILG Annual Conference	4
17 April 2025	AILG Induction to members of SPCS	4
25 April 2025	AILG Social and Affordable Housing Webinar	6
02 May 2025		
	Technological University of Dublin - Planning and Design for Active Travel - NFQ L9	1
23 May 2025	AILG Housing Agency Webinar	4
24 May 2025	AILG Emergency Response- Councillors Supporting Communities in Weather Crises	1
29 May 2025	AILG Elected Members Induction Training	2
13 June 2025	AILG CARO Training Webinar	1
21 June 2025	AILG Planning 2025- The Councillor and the New Context for Development Plans	1
27 June 2025	AILG Housing Agency Webinar	8

Date	Training Details	No. of Members Attended
11 July 2025	AILG CARO Webinar	5
17-18 September 2025	AILG Annual Autumn Training Seminar	3
26 September 2025	AILG Canvas Training Webinar	1
13 October 2025	Leitrim County Council- Smart Towns and Villages	2
16-17 October 2025	LAMA Autumn Training Seminar 2025	4
24 October 2025	AILG LA Finance and Budget Training	1
13 November 2025	AILG –Evolving Planning Context and New Ministerial Guidelines Under Section 28 of the Planning and Development Act	1
15 November 2025	Maynooth University - Micro credential: The Planning System in Ireland - An Introduction to Planning Policy and Practice for Elected Members	2
21 November 2025	AILG Webinar- "What the Accessibility Act 2025 Means for You"	2
January 2025- January 2026	Maynooth University - BA Local Studies	1

Appendix 6: Councillors Meeting Attendance 2025

Councillors Attendance to December 2025

Name:	Total Meetings:	Meetings Attended:	Attendance %
Angela Feeney	46	40	87
Anne Breen	47	42	89
Aoife Breslin	58	49	84
Bernard Caldwell	38	31	82
Bill Clear	46	44	96
Brendan Wyse	44	37	84
Brian Dooley	44	35	80
Brian O'Loughlin	39	36	92
Carmel Kelly	49	45	92
Chris Pender	44	42	95
Claire O'Rourke	53	48	91
Daragh Fitzpatrick	51	43	84
David Trost	38	35	92
Declan Ryan	4	4	100
Donna Phelan	41	39	95
Evie Sammon	40	35	88
Fintan Brett	41	37	90
Ger Dunne	35	30	86
Ivan Keatley	51	40	78
Kevin Duffy	49	44	90
Lumi Panaite Fahey	31	22	71
Mark Leigh	41	36	88
Noel Connolly	38	35	92
Noel Heavey	34	32	94

Name:	Total Meetings:	Meetings Attended:	Attendance %
Nuala Killeen	38	35	92
Padraig McEvoy	41	39	95
Pat Balfe	34	32	94
Paul Brooks	34	28	82
Paul Ward	37	30	81
Paula Mulroe	42	37	88
Peggy O'Dwyer	38	36	95
Peter Melrose	37	34	92
Robert Power	34	31	91
Rupert Heather	36	33	92
Seamie Moore	40	39	98
Suzanne Doyle	54	48	89
Tim Durkan	37	34	92
Tom McDonnell	34	26	76
Tracey O'Dwyer	40	39	98
Veralouise Behan	37	30	81
William Durkan	39	37	95

Appendix 7: Councillors Expenses and Remuneration

The Local Government Act 2001 as amended provides that Public Registers of payments to Elected Members and attendance by them at meetings of Kildare County Council and Committees to which he/she is elected are maintained and made available.

Full details can be viewed at the following link: Public Register January to December 2025

Appendix 8: Corporate Progress Report 2025

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
1	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	The percentage area within the local authority that when surveyed was unpolluted or litter free	2025 figures unavailable via Department of Climate, energy and the Environment until Q3 2026	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15
2	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Initial farm inspections in accordance with the EPA's National Agricultural Inspection Programme	196	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
3	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Percentage of private water schemes monitored	98.72%	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15
4	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Litter fines issued	214	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
5	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Pollution Complaints investigated	1,291	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15
6	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Tidy Towns Groups grant aided	30	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
7	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Schools participating in Green Schools programme	42	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15
8	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Cemetery Committees grant aided.	32	Environment	3, 6, 7, 10, 11, 12, 13, 14, 15

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
9	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	Percentage of climate action initiatives delivered under Climate Action Plan	13%	Climate	3, 6, 7, 10, 11, 12, 13, 14, 15
10	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	No. of staff completing Climate Action Training Programme Annually	360	Climate	3, 6, 7, 10, 11, 12, 13, 14, 15
11	**Climate Action, Resilience and Environmental Protection:** To show leadership in the transition to a climate resilient, biodiversity rich, environmentally sustainable and climate neutral local economy.	1	No. of citizens attending Climate Programme events	4,800	Climate	3, 6, 7, 10, 11, 12, 13, 14, 15

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
12	**Increase Energy Efficiency, Decarbonise Energy Systems and Sources:** To lead and support high standards of energy management practices and maintain this across the organisation to ensure the 2030 energy efficiency target is met.	2	Percentage of Local authority Energy savings	2025 figures unavailable, via SEAI, until Q3 2026	Energy	3, 7, 10, 11, 12, 13
13	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	No. of affordable and social units delivered	542	Housing	3, 9, 10, 11, 13
14	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	Homeless exits from emergency accommo-dation	48	Housing	3, 9, 10, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
15	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	No. Age Friendly units/universal design units delivered	15	Housing	3, 9, 10, 11, 13
16	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	Total No. of grants paid under the following programmes: Disabled Persons Grants, Housing Aid Grants, Housing Mobility Grants, Croí Connaith Vacant Homes Grants	598	Housing	3, 9, 10, 11, 13
17	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	No. of housing units delivered under Traveller accommo-dation Plan 2019 – 2025	13	Housing	3, 9, 10, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
18	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	No. of private rented tenancies inspected	1,837	Housing	3, 9, 10, 11, 13
19	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	New Housing Allocations	413	Housing	3, 9, 10, 11, 13
20	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	No. of houses completed under Energy Retrofit Scheme	58	Housing	3, 9, 10, 11, 13
21	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	Percentage of council properties vacant	27.15%	Housing	3, 9, 10, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
22	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	Value of Mortgages approved	€5,809,730	Housing	3, 9, 10, 11, 13
23	**Housing Solutions and Supports:** Address housing provision by providing housing services and supports and implementing Kildare's Housing Delivery Action Plan.	3	Number of properties delivered to people with a disability (sensory, mental health, physical, intellectual)	107	Housing	3, 9, 10, 11, 13
24	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Kilometres of restoration improvement completed.	76	Transport	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
25	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Kilometres of restoration maintenance completed.	101	Transport	3, 8, 9, 11, 13
26	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of new or upgraded bus stop infrastructure.	13	Transport	3, 8, 9, 11, 13
27	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Percentage of public lighting that are LED.	83%	Transport	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
28	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of EV vehicles purchased.	22	Transport	3, 8, 9, 11, 13
29	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of bridge inspections completed.	94	Transport	3, 8, 9, 11, 13
30	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of bridges repaired.	9	Transport	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
31	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of new or upgraded signalised pedestrian crossings.	38	Transport	3, 8, 9, 11, 13
32	E**nabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Percentage of traffic signalling installations with LED lamps and low voltage cabling.	88%	Transport	3, 8, 9, 11, 13
33	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of road safety improvement schemes completed on regional and local roads.	13	Transport	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
34	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of trees pruned per annum.	3,736	Parks	3, 8, 9, 11, 13
35	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of trees planted / replaced per annum.	510 trees / 4,100 hedges	Parks	3, 8, 9, 11, 13
36	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of new parks, playgrounds, landscaping projects delivered and progressed in year.	28	Parks	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
37	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Planning Applications Received/Valid	1,705 / 1,202	Planning	3, 8, 9, 11, 13
38	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Percentage of Planning applications processed - Granted	78%	Planning	3, 8, 9, 11, 13
39	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Planning applications processed - Additional information requested	588	Planning	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
40	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Residential Units Granted	1,688	Planning	3, 8, 9, 11, 13
41	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Percentage of applications appealed to An Bord Pleanála/ Coimisiun Pleanala. Percentage of applications where the decision was confirmed	11% / 82%	Planning	3, 8, 9, 11, 13
42	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Pre-planning meeting requests received/ Meetings completed	278 / 232	Planning	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
43	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Planning enforcement cases received/ closed	234 / 246	Planning	3, 8, 9, 11, 13
44	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Warning Letters Issued/ Enforcement Notices Served	431 / 106	Planning	3, 8, 9, 11, 13
45	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Non-Legacy Housing Developments Taken in Charge	6	Building Control	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
46	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Legacy Developments Taken in Charge	9	Building Control	3, 8, 9, 11, 13
47	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Building Control Inspections	9,458	Building Control	3, 8, 9, 11, 13
48	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Planning, Heritage and Nature Unit projects and plans undertaken	63	Planning	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
49	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of Heritage and Nature Unit supported events and training in 2025	208	Planning	3, 8, 9, 11, 13
50	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	Funds distributed to Heritage and Nature projects	€681,415.11	Planning	3, 8, 9, 11, 13
51	**Enabling and Delivering Sustainable Infrastructure and Development:** To enable and deliver sustainable and accessible economic, social, and physical development, to meet the needs of the County's growing and diverse population	4	No. of planning (including masterplans), heritage and nature project public consultations, events and/ or surveys undertaken	247	Planning	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
52	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of jobs created by client companies in receipt of Priming / Business Expansion Grants	417	Economic Develop-ment	5, 8, 9, 10, 11, 13
53	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of participants engaged in business training and events	1,690	Economic Develop-ment	5, 8, 9, 10, 11, 13
54	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of mentoring/ advisory sessions completed	674	Economic Develop-ment	5, 8, 9, 10, 11, 13
55	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of client companies engaged in export-specific supports (non-grant)	63	Economic Develop-ment	5, 8, 9, 10, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
56	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	Percentage of occupancy of all KCC-led Hubs (Athy Ent. Ctr, MERITS, Equine Innovation Ctr.)	99%	Economic Develop-ment	5, 8, 9, 10, 11, 13
57	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of businesses in receipt of Feasibility, Priming, Expansion and TAME Grants	28	Economic Develop-ment	5, 8, 9, 10, 11, 13
58	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of Businesses engaged in sustainability supports	21 Energy Effi-ciency Grant 27 Green for Business	Economic Develop-ment	5, 8, 9, 10, 11, 13
59	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of Businesses engaged in digital transformation supports	70	Economic Develop-ment	5, 8, 9, 10, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
60	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of businesses supported through IP/RD&I funding	9	Economic Develop-ment	5, 8, 9, 10, 11, 13
61	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of businesses undertaking lean projects	39	Economic Develop-ment	5, 8, 9, 10, 11, 13
62	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of Shops opting to use Shop Front grant Scheme	71	Economic Develop-ment	5, 8, 9, 10, 11, 13
63	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	No. of individuals participating in SYOB	322	Economic Develop-ment	5, 8, 9, 10, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
64	**Economy and Employment:** To enable an inclusive, economically vibrant County that attracts the resources and investment necessary for continued sustainable growth.	5	The number of Grow Digital Vouchers applications approved Trading Online Vouchers	21 Grow Digital 1 TOV	Economic Develop-ment	5, 8, 9, 10, 11, 13
65	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	No. of CPOs commenced	11	Regeneration	3, 8, 9, 11, 13
66	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	No. of sites added to Derelict Sites Register	10	Regeneration	3, 8, 9, 11, 13
67	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	No. of property owners engaged with	146	Regeneration	3, 8, 9, 11, 13
68	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	No. of towns engaged with through the Town Centre First initiatives	35	Regeneration	3, 8, 9, 11, 13

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
69	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	No. of vacant property grant applications	117	Regeneration	3, 8, 9, 11, 13
70	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	Strategic Projects Value of funding approvals	€775,050	Town and Village	3, 8, 9, 11, 13
71	**Town and Village Regeneration:** Revitalising the economic and social activity of our towns and villages.	6	Strategic Projects - Public Consultation Attendees & Surveys	Attendees (at Public Consultation Events): 320 Public Consultations (including Surveys): 9	Town and Village	3, 8, 9, 11, 13
72	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of groups represented on PPN.	8,619	Community	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
73	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of groups and Individuals supported through Social Inclusion Programme	1,157 individuals (35% above target) 103 groups (43% above target)	Community	1, 3, 5, 10, 13, 16, 17
74	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of Community Development Worker led Initiatives	150	Community	1, 3, 5, 10, 13, 16, 17
75	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of participants in Community Development Worker led initiatives	5,000	Community	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
76	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of Council-Led sports and health and well-being initiatives	784	Community	1, 3, 5, 10, 13, 16, 17
77	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	Participants on council-led sports and health and well-being initiatives	30,050	Community	1, 3, 5, 10, 13, 16, 17
78	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	Total of second level schools in County Kildare at 31/12/2025	29	Community	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
79	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of second level schools from which representatives attended local Comhairle na nÓg AGM.	21	Community	1, 3, 5, 10, 13, 16, 17
80	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. and value of community grants paid	391 / €506,193.81	Community	1, 3, 5, 10, 13, 16, 17
81	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. and value of festival grants paid	148 / €119,540	Community	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
82	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. and participants - Age Friendly Events	536	Community	1, 3, 5, 10, 13, 16, 17
83	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of support clinics facilitated by the Local Authority Integration Team (LAIT)	179	Integration / Community	1, 3, 5, 10, 13, 16, 17
84	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of persons supported through clinics facilitated by the Local Authority Integration Team (LAIT)	992	Integration / Community	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
85	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. programme refugees resettled in County Kildare under the resettlement programme	50	Integration / Community	1, 3, 5, 10, 13, 16, 17
86	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of queries resolved by the Local Authority Integration Team (LAIT)	1,708	Integration/ Community	1, 3, 5, 10, 13, 16, 17
87	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. and Value of arts grants and bursary awards (incl. residencies and commissions)	160 / €189,402	Library and Arts	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
88	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of people attending Arts events	9,727	Library and Arts	1, 3, 5, 10, 13, 16, 17
89	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of artists supported	1,040	Library and Arts	1, 3, 5, 10, 13, 16, 17
90	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of Active Library Members per head of population	1.02	Library and Arts	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
90	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of Active Library Members per head of population	1.02	Library and Arts	1, 3, 5, 10, 13, 16, 17
91	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of visits to Libraries in the year	742,100	Library and Arts	1, 3, 5, 10, 13, 16, 17
92	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of items issued to library borrowers in the year	1,159,641	Library and Arts	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
93	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	€ spend on new library stock	€606,356.31	Library and Arts	1, 3, 5, 10, 13, 16, 17
94	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of library events/ programmes	10,575	Library and Arts	1, 3, 5, 10, 13, 16, 17
95	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	No. of laptops/ computers/ Wi-Fi sessions booked	96,680	Library and Arts	1, 3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
96	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	Average Time to mobilise fire brigades in Part-time stations for fire related emergencies	7.08min	Fire	1, 3, 5, 10, 13, 16, 17
97	**Community Leadership, Inclusion and Well-Being:** Build resilient communities, supporting everyone to live full, healthy and inclusive lives and to enjoy a high quality of life at all stages.	7	Cost of Fire service per capita	€39.15	Fire	1, 3, 5, 10, 13, 16, 17
98	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Recruitment competitions during the year	93	HR	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
99	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Training courses offered	269	HR	3, 5, 10, 13, 16, 17
100	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Conferences/ Seminars attended	91	HR	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
101	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Instances of training	2,502	HR	3, 5, 10, 13, 16, 17
102	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Collection level for Rates	94%	Finance	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
103	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Collection level for Housing Rents	93%	Finance	3, 5, 10 ,13, 16, 17
104	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Collection level of Housing Loans	80%	Finance	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
105	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Revenue Expenditure per capita	€1,097.50	Finance	3, 5, 10, 13, 16, 17
106	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Overall cost of ICT provision per WTE	€5,991.64	IT	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
107	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	NIS2 (Network and Information Security Directive) Compliance Score	Compliance score unavailable as NIS2 legislation has not yet been enacted.	IT	3, 5, 10, 13, 16, 17
108	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of IT business improvement projects supported by IT and Innovation Unit	60	IT	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
109	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of non-IT business improvement projects supported by Innovation Unit	9	IT	3, 5, 10, 13, 16, 17
110	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of statutory meetings of Council, Municipal Districts, Strategic Policy Committees serviced by the Council.	180	Corporate	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
111	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of Customer Cases resolved via Customer Relationship Mgmt. System (CRM) & percentage of compliance within target times	20,236 (90%)	Corporate	3, 5, 10, 13, 16, 17
112	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of people on Electoral Register	175,208	Corporate	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
113	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of people added to Electoral Register	6,775	Corporate	3, 5, 10, 13, 16, 17
114	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of people removed from Electoral Register	7,098	Corporate	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
115	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Elected Representative Cases resolved via CRM & percentage of compliance within target ti mes	17,088 (86%)	Corporate	3, 5, 10, 13, 16, 17
116	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	Percentage of newspaper adverts in Irish	43%	Corporate	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
117	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of Customer Complaints Received and average response time.	67 (15 working days)	Corporate	3, 5, 10, 13, 16, 17
118	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of social media followers of Council's Corporate Social Media Accounts	47,391	Corporate	3, 5, 10, 13, 16, 17

KPI No.	Corporate Plan Goal Desc	Corporate Plan Goal	Local Performance Indicator	Data for 2025 Annual Report	Department	Linked United Nations Sustainable Development Goals
119	**People, Service, Resources and Innovation:** Continue to implement the Local Government Reform Programme, supporting communications and service delivery by maximising the impact of our people, funding, services and ICT resources.	8	No. of submissions made via Consultation Portal annually	757	Corporate	3, 5, 10, 13, 16, 17

Appendix 9: Carbon Tax Liability 2025

Date	Departing (Airport)	Destination (Airport)	CO_2 Emissions kg	CO_2 in tonnes	Rate per tonne	Charge
13.03.2025	Dublin	New York JFK	313	0.308056643	€62.50	€19.25
13.03.2025	Dublin	New York JFK	313	0.308056643	€62.50	€19.25
26.03.2025	Chicago	Dublin	368	0.362188002	€62.50	€22.64
13.03.2025	New York JFK	Dublin	313	0.308056643	€62.50	€19.25
18.05.2025	Dublin	Utrecht	85	0.083657555	€63.50	€5.31
22.05.2025	Utrecht	Dublin	85	0.083657555	€63.50	€5.31
06.07.2025	Dublin	Brussels	84	0.082673348	€63.50	€5.25
08.07.2025	Brussels	Dublin	84	0.082673348	€63.50	€5.25
09.07.2025	Dublin	London (Gatwick)	51	0.050194533	€63.50	€3.19
11.07.2025	London (Gatwick)	Dublin	51	0.050194533	€63.50	€3.19
17.09.2025	Dublin	Birmingham	45.2	0.044486135	€63.50	€2.82
18.09.2025	Birmingham	Dublin	45.2	0.044486135	€63.50	€2.82
17.09.2025	Dublin	Birmingham	45.2	0.044486135	€63.50	€2.82
18.09.2025	Birmingham	Dublin	45.2	0.044486135	€63.50	€2.82
17.09.2025	Dublin	Birmingham	45.2	0.044486135	€63.50	€2.82
18.09.2025	Birmingham	Dublin	45.2	0.044486135	€63.50	€2.82
17.09.2025	Dublin	Birmingham	45.2	0.044486135	€63.50	€2.82
18.09.2025	Birmingham	Dublin	45.2	0.044486135	€63.50	€2.82
22.09.2025	Dublin	Venice	132	0.129915261	€63.50	€8.25
26.09.2025	Venice	Dublin	132	0.129915261	€63.50	€8.25
25.09.2025	Dublin	Slovenia	140	0.137788914	€63.50	€8.75
28.09.2025	Slovenia	Dublin	140	0.137788914	€63.50	€8.75
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91

Date	Departing (Airport)	Destination (Airport)	CO_2 Emissions kg	CO_2 in tonnes	Rate per tonne	Charge
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
20.10.2025	Dublin	Chicago	322	0.316914502	€63.50	€20.12
20.10.2025	Chicago	Lexington	78.6	0.077358633	€63.50	€4.91

Date	Departing (Airport)	Destination (Airport)	CO_2 Emissions kg	CO_2 in tonnes	Rate per tonne	Charge
25.10.2025	Lexington	Chicago	78.6	0.077358633	€63.50	€4.91
25.10.2025	Chicago	Dublin	322	0.316914502	€63.50	€20.12
				8.919076384		
	Total Liability 2025					**€565.07**

Appendix 10: Statement of Internal Financial Control (SIFC)

Introduction

I, Sonya Kavanagh, Chief Executive (CE) of Kildare County Council am responsible for the annual financial statement (AFS), prepared by the Head of Finance, in accordance with the accounting code of practice issued by the Minister under section 107 of the Local Government Act, 2001.

I certify that the unaudited financial statements of Kildare County Council for the year ended 31 December 2025, are in agreement with the books of account and have been prepared in accordance with the accounting requirements of the Minister of Housing, Local Government and Heritage.

The AFS is subject to external audit, by an auditor of the Local Government Audit Service, whose purpose is to form an independent opinion of the accounts and state whether the annual financial statement presents fairly the financial position of the local authority and of its income and expenditure for the period in question, and whether the transactions of the audited body conform with the statutory or other authorisation under which they purport to have been carried out.

The Annual Financial Statement for 2024 has been audited. The figures reported herein for 2025 form part of the unaudited Annual Financial Statement for 2025. The Local Government Auditor will commence the audit of Kildare County Council's Annual Financial Statement in July 2026. When the audit is concluded, the audit report will be presented to Kildare County Council's Audit Committee and the Elected Members of Kildare County Council. The audit is expected to conclude by October 2026.

The AFS reports on the day-to-day activity of Kildare County Council in the form of the Statement of Comprehensive Income & Expenditure, summarised by Division. The Statement of Financial Position outlines the Kildare County Council overall financial position as of the 31st of December 2025.

The Statement of Comprehensive Income represents expenditure and income on the day-to-day running of the Kildare County Council.

The key sources of income for Kildare County Council are as follows:

	€ 2025	€ 2024
Goods & Services	49,629,253	47,724,446
Grants & Subsidies	129,606,972	134,365,959
Other Contributions (as appropriate)	0	0
Rates	75,708,843	72,381,022
Local Property Tax	22,155,235	21,460,408

Activity on the Income and Expenditure account for 2025 is as follows:

	€ 2025	€ 2024
Income	277,648,323	276,266,615
Expenditure	263,252,645	264,461,749
Transfers to Capital	14,381,438	11,797,662
Exceptional Item	0	0
Surplus (Deficit) for	14,240	7,204
Prior Year Adjustment	0	0
Opening Revenue Reserve	20,916	13,712
Closing Revenue Reserve	35,156	20,916

The *Statement of Financial Position (Balance Sheet)* represents the closing financial position of the council at year end together with comparative year figures as appropriate.

The statement includes assets and liabilities as follows:

- Assets both recently constructed/purchased and historical assets
- Work in progress and preliminary schemes- mainly roads and housing
- Long Term Debtors – housing loans
- Current Assets- including Stock, Debtors, Cash at bank
- Current and long term liabilities- mortgage and non-mortgage loan borrowings
- Various Reserves/Balances

The Net Assets of Kildare County Council, at the end of 2025 total €3,834m and are as follows:

	€ 2025	€ 2024
Fixed Assets	3,500,571,634	3,383,764,514
Works in Progress	37,506,138	58,294,976
Long Term Debtors	233,362,135	207,019,800
Current Assets	358,888,629	335,651,465
Current Liabilities	47,284,931	47,677,474
Net Current Assets / (Liabilities)	311,603,698	287,973,990
Creditors (Amounts greater than 1 year)	249,392,860	225,619,003
Net Assets/(Liabilities)	3,833,650,745	3,711,434,278

A *Statement of Funds Flow* was introduced as part of AFS 2011. While the guidance of International Accounting Standard 7 Statement of Cash Flows has been followed, the business of local authorities is substantially different to most private sector organisations and therefore some minor changes to the format have been agreed to ensure the data displayed is meaningful and useful within the local government sector.

System of Internal Financial Controls

As Chief Executive of Kildare County Council, I acknowledge my responsibility for ensuring that an effective system of internal financial control is maintained and operated by Kildare County Council. This responsibility is exercised in the context of the resources available to Kildare County Council. Also, any system of internal financial control can provide only reasonable and not absolute assurance that assets are safeguarded, transactions authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected in a timely manner. Maintaining the system of internal financial controls is a continuous process and the system and its effectiveness are kept under ongoing review.

Financial Control Environment

As Chief Executive of Kildare County Council, I confirm that a financial control environment containing the following elements is in place:

- Financial responsibilities have been assigned at management level with corresponding accountability.
- Reporting arrangements have been established at all levels where responsibility for financial management has been assigned.
- Formal procedures have been established for reporting significant control failures and ensuring appropriate corrective action.
- here is an Audit Committee which as part of its work programme regularly review the internal financial control system.
- Procedures for all key business processes have been documented.
- There are systems in place to safeguard the assets.

Administrative Controls and Management Reporting

As Chief Executive of Kildare County Council, I confirm that a framework of administrative procedures and regular management reporting is in place including segregation of duties and a system of delegation and accountability and, in particular, that:

- procedures for key business processes have been documented
- there are systems aimed at ensuring the security of the ICT systems
- there are systems in place to safeguard the assets of the local authority and
- there are appropriate capital investment control guidelines and formal project management disciplines in operation.

Procurement Compliance

Kildare County Council ensures that there is an appropriate and ongoing focus on good practice in tendering and purchasing and that procedures are in place to ensure compliance with all relevant procurement guidelines.

Internal audit and Audit Committee

As Chief Executive, I can confirm that Kildare County Council has an internal audit function with appropriately trained personnel, which operates in accordance with a written charter. Its work is informed by analysis of the financial risks to which Kildare County Council is exposed, and its annual internal audit plans are based on this analysis. I am satisfied that there are procedures in place to ensure that the reports of the internal audit function are followed up.

I can confirm that Kildare County Council has an effective audit committee which carries out an annual effectiveness review of their activities. I can also confirm that an Audit Committee is in place in accordance with the requirements of Section 122 of the Local Government Act 2001 (as amended).

The statutory functions of audit committees as set out in section 59 and 60 of the Local Government Reform Act 2014 are as follows:

i. to review financial and budgetary reporting practices and procedures within the local authority that has established it;

ii. to foster the development of best practice in the performance by the local authority of its internal audit function;

iii. to review any audited financial statement, auditor's report or auditor's special report in relation to the local authority and assess any actions taken within that authority by its chief executive in response to such a statement or report and to report to that authority on its findings;

iv. to assess and promote efficiency and value for money with respect to the local authority's performance of its functions; and

v. to review systems that are operated by the local authority for the management of risks.

I recognise that the audit committee plays a crucial role in the governance framework of local authorities, particularly in the context of increased public sector accountability. They have an independent role in advising the Council on financial reporting processes, internal control, risk management and audit matters as part of the systematic review of the control environment and governance procedures of the local authority.

I acknowledge the Audit Committee's role in the risk management process and in the continuing review of the control environment and governance procedures in Kildare County Council.

Risk and Control Framework

Kildare County Council has implemented a risk management system which identifies and reports key risks and the management actions being taken to address and, to the extent possible, mitigate those risks.

A corporate risk register is in place which identifies the key risks and evaluates and grades them according to their significance. The register is reviewed and updated by the Management Team on a regular basis. There is also a risk register in place for each service division and these are also reviewed and updated on a regular basis.

The outcome of these assessments is used to plan and allocate resources to ensure risks are managed to an acceptable level. The risk registers which detail the controls and actions needed to mitigate risks and responsibilities for the operation of controls are assigned to specific staff.

As Chief Executive, I confirm that key risks and related controls have been identified, and processes have been put in place to monitor the operation of those key controls and report any identified deficiencies.

The Statement of Internal Financial Control will be included in the draft Annual Report submitted to Council members and thereafter included in the published Annual Report prepared and adopted by the Council by 30 June.

Signed by: 

Chief Executive

Dated: 3rd June 2026

Appendix 11: Governance Statement

Purpose

The purpose of this governance statement is to provide relevant information on the governance structures and governance arrangements within the local authority including on council, committees, senior management and related areas. It demonstrates our commitment to effective governance, recognises key legislative and good governance requirements and affirms the Council's compliance with the Local Government Code of Governance obligations.

Good Governance

Fundamentally, good governance in the local government sector and wider public sector is about delivering priorities, achieving objectives, behaving with integrity and acting in the public interest, in ways that are consistent with legal, regulatory and government policy obligations. Governance refers to the framework of rules, relationships, systems and processes by which the local authority is directed, controlled and held to account and whereby authority within an organisation is exercised and maintained. It encompasses authority, accountability, stewardship and leadership, direction and control.

Good Governance Principles

CORE PRINCIPLE 1 - Good governance means focusing on the purpose of the authority, on outcomes that deliver sustainable economic, community and wider societal benefits and on implementing a vision for the local authority.

CORE PRINCIPLE 2 - Good governance means promoting and demonstrating public service values through upholding high standards of conduct and behaviour.

CORE PRINCIPLE 3 - Good governance means members and officials working together to achieve a common purpose within a framework of clearly defined functions and roles.

CORE PRINCIPLE 4 - Good governance means developing the organisational capacity and the leadership capability and competencies of members and officials to operate effectively and fulfil the purpose of the organization.

CORE PRINCIPLE 5 - Good governance means taking well-informed and transparent decisions and managing risks and performance.

CORE PRINCIPLE 6 - Good governance means engaging openly and comprehensively with local people, citizens and other stakeholders to ensure robust public accountability.

CORE PRINCIPLE 7 - Good governance means actively contributing to the furtherance and achievement of the Sustainable Development Goals by delivering on the priorities and actions within the Climate Action Plan and the provisions of the Climate Act.

Our Commitment to Good Governance

As the Cathaoirleach/Mayor and Chief Executive of the council, and on behalf of the elected members, management and staff we confirm that;

1. We recognise the governance principles as the fundamental bedrock and philosophy on how we operate as a governing body and as an executive.

2. The Local Government Code of Governance has been adopted by the sector.

3. The Statement of Internal Financial Control is included in the Annual Report for 2025 to be published by 30 June 2026. Mechanisms are available to the Audit Committee to notify the Elected Members of any issues that arise outside of the normal annual reporting.

4. Compliance with legal and regulatory obligations are acknowledged and adhered to.

5. There is clarity of roles and responsibilities based on the reserved and executive functions and based on committee terms of reference.

6. Codes of Conduct and ethics declarations for members and employees are in place.

7. Procedures are in place for the making of protected disclosures in accordance with section 21(1) of the Protected Disclosures Act 2014 and confirmation that the annual report required under section 22(1) of the Act has been published.

8. The Council and Committees review their own performance on a periodic basis.

9. We have instituted appropriate governance oversight arrangements in respect of subsidiary, associated and related companies.

10. As part of our commitment to effective oversight and accountability, we have developed and continue to enhance our overall assurance framework utilising external and internal assurance sources to ensure good performance as part of our governance culture.

Paul Kelly — 4th June 2026

Cathaoirleach / Mayor — **Date**

Anne Kavanagh — 3rd June 2026

Chief Executive — **Date**

Appendix 12: NOAC Performance Indicators 2025

NOAC Performance Indicators for 2025 will be available to view at –

https://www.noac.ie/publications/



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KildareCoCo

KildareCountyCouncil

kildarecountycouncil

Kildare County Council

Comhairle Contae Chill Dara
Kildare County Council